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Forecasting PCS ORT Moves Using Tree Classifications

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Approved and released by
Joe Silverman
Director, Manpower Systems Department

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THIS REPORT DESCRIBES A SIMPLE, OBJECTIVE METHOD TO PRODUCE PERMANENT CHAN STATION (PCS) MOVE FORECASTS FOR USE IN BUDGET DEVELOPMENT AND EXECUTION. FORECASTS ARE PRODUCED, USING A TECHNIQUE CALLED TREE CLASSIFICATION, AT 1 DETAIL SUFFICIENT TO DEVELOP THE MILITARY PERSONNEL NAVY (MPN) BUDGET AND BUDGET EXECUTION. THE FORECASTS ARE BASED ON SIMPLE, KNOWN ASSUMPTIONS AN OBJECTIVE ESTIMATE OF FUTURE PCS MOVES.

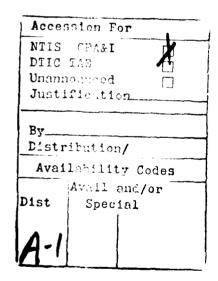
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FOREWORD

This research was conducted under program element 63707N project R1770-MP008, sponsored by the Chief of Naval Operations (OP-01) and work request sponsored by the Naval Military Personnel Command (NMPC-7). The objective of this task was to develop a defensible method to forecast Permanent Change of Station (PCS) operational, rotational, and training (ORT) move counts for use in budget development.

This report describes a systematic, objective method to forecast PCS ORT moves. The method is then used to forecast FY89, FY90, and FY91 PCS ORT moves using (1) FY88 actual move patterns and (2) the end FY88 distribution of projected rotation dates (PRDs). The methodology can be applied at the end of any given fiscal year to forecast PCS ORT move counts for each of the next 3 years.

JOE SILVERMAN Director, Manpower Systems Department





SUMMARY

This report describes a simple, objective method to produce Permanent Change of Station (PCS) move forecasts for use in budget development and execution. The forecasts assume that current PCS move polices will remain in effect throughout a 3 year forecast horizon. The forecasts are produced using a technique called tree classification, which stratifies Officer and Enlisted members into groups based on their Projected Rotation Date and Accounting Category Code. Each group's move behavior is projected separately, then combined to produce aggregate forecasts.

Tree classification is used in this report to develop PCS move forecasts for FY89, FY90, and FY91 based on FY88 actual move behavior. The move projections are produced at levels of detail sufficient to develop the Military Personnel Navy'(MPN) budget and to monitor budget execution. Forecasts are produced for Officer/Enlisted, month, detailing branch, and move type (Operational, Rotational, and Training, (ORT)).

The method and forecasts are useful for a variety of reasons. The forecasts are based on simple, known assumptions and provide an objective estimate of future PCS moves. Thus, these forecasts can be used as a starting point for what-if analyses, since these forecasts assume no changes in current PCS policies. Finally, the projections can be used as a baseline for comparison to detailer-specified move requirements.

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INTRODUCTION

Problem

For budget development purposes, the Navy needs objective, defensible forecasts of Permanent Change of Station (PCS) moves. Move forecasts for budget development have been derived from decentralized, ad hoc methods. These forecasts have been difficult to defend in budget reviews. Defensible forecasts would ensure that sufficient funds are allocated to support PCS move policies. These forecasts would also alert planners when policy changes are needed to stay within budget.

Objective

This report describes a statistical method for forecasting the number of PCS moves the Navy expects to make over a 3 year planning horizon. These methods are based on current and historical PCS move patterns and reflect the anticipated number of moves necessary if underlying PCS move impacting policies remain constant over the forecast horizon.

After some background on PCS moves, the report describes the method used to make the forecasts. Then, model estimates are shown for FY89, FY90, and FY91. Appendix A contains detailed tables of officer FY86-FY88 PCS actual operational, rotational, and training (ORT) moves and the FY89-FY91 forecasts by month and detailing branch. Appendix B contains similar tables for the enlisted members.

PCS Budget Development

The Naval Military Personnel Command's MPN Financial Management Department (NMPC-7) is responsible for developing and executing the Navy's manpower appropriation, also known as Military Personnel, Navy (MPN). The MPN submission is reviewed at least three times, first, by the Comptroller of the Navy, then, by the Office of the Secretary of Defense (OSD), and finally, by Congress. This process, diagrammed in Figure 1 for the FY91 budget, takes most of the preceding 2 fiscal years (FY89-FY90) to complete.

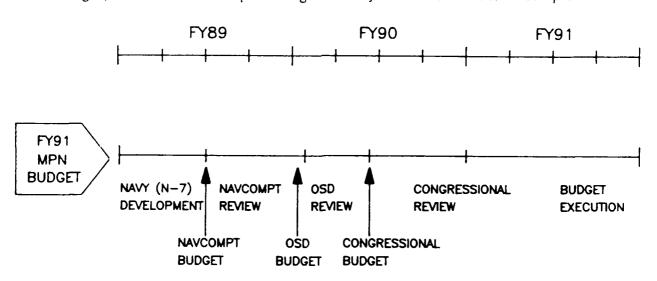


Figure 1. MPN budget development (NMPC-7).

In addition to pay and allowances, the MPN appropriation includes reimbursements for expenses incurred to move members and their dependents between duty stations. These transfers are known as PCS moves. To support budget development, a forecast of PCS moves must be made for the current year (CY) and the next 2 years (CY + 1, CY + 2).

The budget contains estimates for six types of PCS moves. The number of FY88 moves for each of the six types is listed in Table 1. Accession, separation, and organized unit moves are referred to jointly as "mandatory" moves, because the Navy has limited control over such moves. Mandatory moves are relatively fixed once strength objectives are agreed upon. In contrast, ORT moves are referred to as "discretionary" moves. These moves are a function of sea/shore rotation policies, current management practices, and training plans.

Table 1
FY88 PCS Cost Moves

Move Type	Officer	Enlisted
Mandatory		
Accession	5 , 993	96,684
Separation	5,943	88,902
Organized Unit	763	6,152
Total	12,699	191,738
Discretionary		
Operational	7,465	33,252
Rotational	5,205	29,485
Training	8,304	26 <u>,5</u> 56
Total	20,974	89,293
Total	33,673	281,031

Source. 30 Sep 88 S8330 Report (PCS Variance Analysis Division, Navy Family Allowance Activity).

Since the Navy has limited control over "mandatory" PCS moves, the emphasis of this investigation was to develop forecasts for "discretionary" PCS move types.

Previously, NMPC's enlisted detailing branches derived independent forecasts of their PCS moves. These forecasts were then combined to produce a total enlisted PCS ORT moves forecast. The detailing branches produced their forecasts using a variety of undocumented techniques. Some branches used the Projected Rotation Date (PRD) as a basis for predicting future PCS moves, while other branches used last year's moves with an inflation factor. In most cases, the branches were able to provide little defense for their forecasts.

The Navy's inability to defend a PCS budget required to support its move policies has lead to erratic aggregate move patterns. These patterns are displayed in Figure 2 for officer and enlisted ORT moves, respectively.

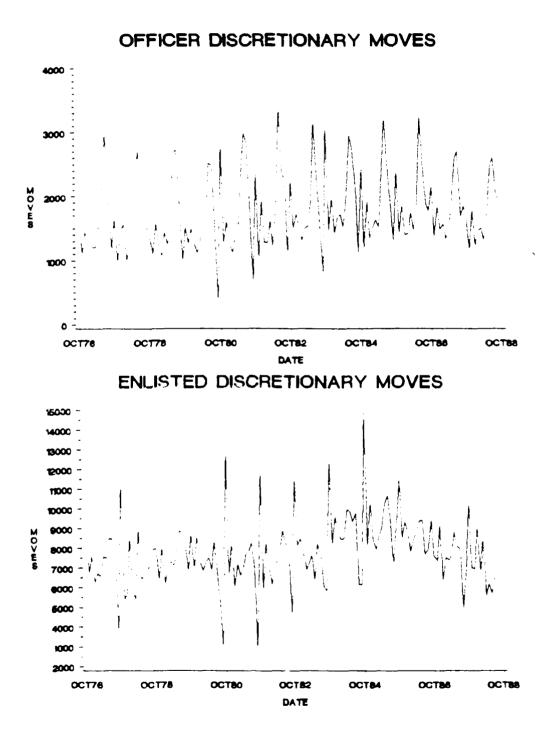


Figure 2. Officer and enlisted operational, rotational, and training moves.

APPROACH

A technique known as "tree classification" was used to generate move forecasts. Tree classification assigns the "target population" (every member on active duty in the Navy during the forecast horizon) to exactly one class. The classes are designed so that the move behavior of the individuals within a class will be homogeneous. The tree classification model assumes that current PCS move policies will remain in effect during the forecast years, implying that the within-class impact of these policies on move behavior will also remain constant. Thus, no trend is assumed in the model. The classification tree used in the analysis is shown in Figure 3.

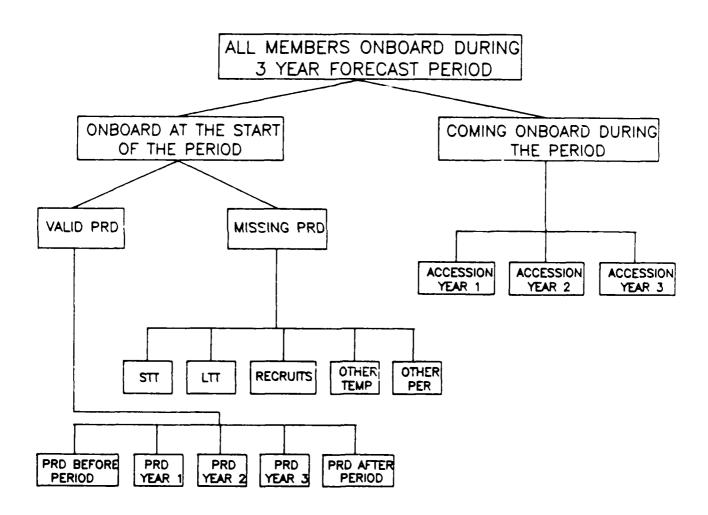


Figure 3. Classification tree.

Initially, the tree distinguishes between members onboard at the beginning of the 3 year forecast horizon and those members who will enter the Navy sometime during the forecast horizon. Since little is known about future accessions, these members are classified only by their accession year. The actual number of members falling into these

accession groups is not known in advance. The ideal estimate would be the latest accession plan. However, in the absence of accession plans, the number of accessions from the most recently completed fiscal year is used. The specific accession counts assumed for the projections in this report were 7,500 officers and 86,000 enlisted. These counts represent those accessions expected to "survive" through the end of their year of entry. (These counts are roughly the number of "surviving" accessions during FY88.)

Most members onboard at the beginning of the forecast horizon have a PRD, the date the Navy expects to move the member to a new duty assignment. The tree classifies these members by the year of their PRD. Most members have a PRD occurring within the forecast horizon. These members are classified into one of three groups: Members with a PRD falling within the first forecast year (for example, FY89); members who PRD falls in the second forecast year (FY90); and members whose PRD is in the third forecast year (FY91, the Program Objectives Memorandum (POM) year). All members with a PRD occurring prior to the forecast horizon are classified into a fourth group. Members whose PRD extends beyond the forecast period comprise a fifth classification group.

The remaining unclassified members have no PRD. Most of these members are in temporary duty or in training. The Accounting Category Code (ACC) is used to further classify these members. Enlisted members are classified into five groups. The three largest categories are short-term training (STT), long-term training (LTT) (which covers training lasting more than 20 weeks) and recruit training. The remaining two categories, Other Temporary Duty and Other Permanent Duty are small miscellaneous categories containing the remaining members. Officers, however, are only classified into two groups, Other Temporary Duty and Other Permanent Duty. Both of these groups are small because most officers have a PRD.

Once individuals have been grouped into classes using the classification tree, PCS move forecasts are made for each class separately. A set of within-class probabilities gives the proportion of the class expected to make PCS moves for each of the next 3 years. Separate forecasts are made for each cost/total, O/R/T, and detailing branch combination.

For each forecast year, a within-class probability is calculated for each of these type of moves. For example, one within-class probability would be the proportion of all enlisted members currently in long-term training who would be expected to make an Operational, Cost PCS move in January FY89 and who are detailed by NMPC-402, the Engineering Hull Assignment Branch. The move type is a Cost Op FY89/Jan/N-402 move.

For the non-accession classes, the forecast for a move type is the product of the number of members onboard in the class at the end of FY88 and the within-class probability for that move type. For accession classes, the forecast is quite similar, being the product of the projected "surviving" accessions and the within-class probability for that accession class. This product represents the number of members in the class that would be expected to make that type of PCS move. Move forecasts are summed across classes to yield forecasts by the types listed in Table 2.

Table 2
PCS ORT Cost Move Forecasts

		Officer Cost N	Move Forecasts	
Year	Ср	Rot	[⊤] ra	Total
FY99 FY90 FY9!	7,270 7,430 8,178	5,086 5,170 5,581	8,251 8,059 7,906	20,697 20,659 21,665
		Enlisted Cost '	Move Forecasts	
FY39 FY90 FY91	31,686 33,172 34,712	28,219 29,506 30,629	26,424 27,079 27,604	86,329 89,757 92,945

Calculating Within-class Probabilities

The within-class probability of making a PCS move during the forecast horizon is calculated using only the most recent move behavior, in this case, FY88. The within-class probabilities of moves I year ahead (FY89) is derived using the move behavior of members whose classes are based on the Officer Master File (OMF) and Enlisted Master Record (EMR), I year previous (FY87). The within-class probability of an FY89 move for move type I within-class C, is defined as:

Number of FY88 Moves of Move Type I Made by End of FY87 Members of Class C Number of End FY87 Members in Class C

The derivation of within-class probabilities for FY90 is analogous to the FY89 procedure, except the end FY86 master files are used instead of the end FY87 master files. In this case, the FY88 actual move behavior represented moves 2 years in the future, and hence, is used to forecast FY90 (2 years ahead) moves rather than FY89 (1 year ahead) moves. Similarly, end FY85 master files were paired with FY88 moves to construct within-class probabilities for 3 years ahead (FY91) moves.

The within-class probabilities for FY90 and FY91, respectively, are:

PROB(I,C,FY90) = Number of FY88 Moves of Move Type I Made by End of FY86 Members of Class C

Number of End FY86 Members in Class C

and

PROB(I,C,FY91) =

Number of FY88 Moves of Move Type I Made by End of FY85 Members of Class C

Number of End FY85 Members in Class C

RESULTS

Table 2 gives PCS ORT cost move forecasts for FY89, FY90, and FY91. The primary reason for the increasing number of moves is the unusually high number of accessions during FY88 that "survived" their first year. These accessions made few ORT moves in FY88 but will be expected to make increasing numbers of ORT moves throughout the forecast horizon. In addition, the actual accession counts of surviving accessions during FY88 were used to forecast surviving accessions for FY89, FY90, and FY91. This higher than average accession survival rate would also drive the forecasts up somewhat.

Forecasts by Detailing Branch

These forecasts are constructed using FY88 actual move rates by branch. The results suggest considerable variation in the distribution of ORT moves among the detailing branches. For instance, the enlisted Submarine community makes numerous training moves, but relatively few rotational moves. In contrast, the Administration/Deck/Supply community makes few training moves. Their moves are largely operational and rotational.

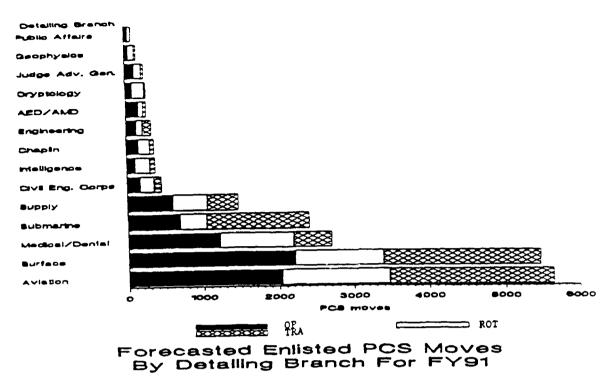
These forecasts by detailing branch can aid in the defense of the budget submission. When budget cuts are contemplated, these forecasts will show which branches will have to absorb the reductions and those likely to be less affected. Thus, they will permit a more detailed response to proposed cuts.

The FY91 move forecasts are displayed for officers and enlisted members in Figure 4. FY89 and FY90 forecasts are quite similar and are omitted. Detailed tables of all forecasts are provided in Appendices A and B.

Forecasts by Month

Monthly forecasts for FY89-FY91 are calculated using the average of the last 3 years' move rates for each move type, assuming that moves of the particular type are made in all 3 years. Otherwise the average of the available move rates is used. The monthly officer and enlisted forecasts for FY91 are displayed in Figure 5. Detailed forecasts for all years are provided in Appendices A and B.

Forecasted Officer PCS Moves By Detailing Branch For FY91



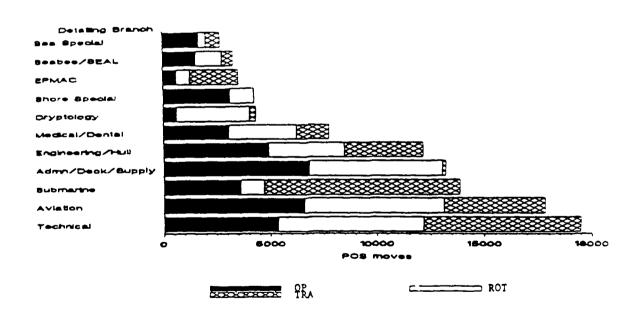
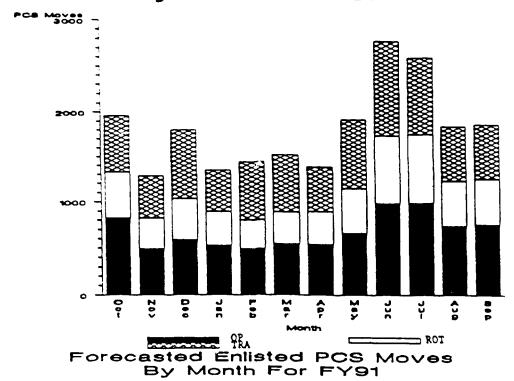


Figure 4. FY91 forecasted moves for officers and enlisted members.

Forecasted Officer PCS Moves By Month For FY91



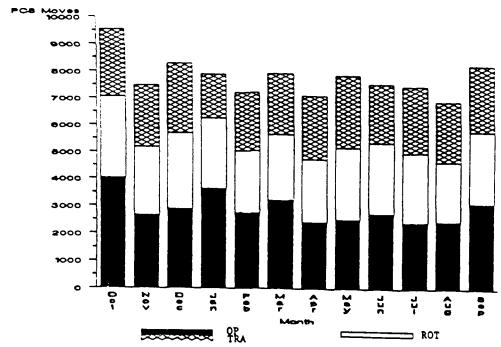


Figure 5. FY91 monthly forecasted moves for officer and enlisted members.

CONCLUSIONS

The tree classification model assumes that the current PCS policies will remain in effect throughout the forecast period, and there will be no trend in the within-class move rates. This approach produces objective forecasts that are simple to understand and improves the defense of the PCS budget by indicating groups of members (e.g., ratings) that will be forced to absorb the impact of any PCS changes. Finally, the model also provides accurate starting values of the number of PCS moves that are needed to execute current PCS move policies.

APPENDIX A OFFICER ACTUAL AND FORECASTED ORT MOVE COUNTS

APPENDIX A

FY86, 87, and 88 Officer Actual ORT Move Counts/Percentages by Month of Detachment and by Detailing Branch*

The branches described in the main body of the paper are groupings of the NMPC detailing branches. The groupings are listed. The tables below indicate which NMPC branches are grouped to get the tables in the main body.

Officer Br	anch Groups
N-41	Surface
N-42	Submarine
N-43	Aviation
N-4410	Cryptology
N-4411	Intelligence
N-4412	Supply
N-4413	Civil Eng. Corps
N-4414	Chaplain
N-4415	Medical/Dental
N-4416	Judge Adv. Gen.
N-445	Engineering
N-446	AED/AMD
N-448	Public Affairs
N-449	Geophysics

^{*}Includes separate tables for cost moves and for total moves.

Officer Actual PGS Moves. By Detailing Branch

				٤	love Type					Ξ	scal Yea	
Cost. Moves	!	Operationa		Ro	Rotational			bujujer	• • • • • • • • • • • • • • • • • • •		; — : : : : : : : : : : : : : : : : :	
	!	Fiscal Yea		-	scal fea			seal Yea	 			
	FY86		f Y88	1 786	1 7871	1 488	1 786	1 787	1 488	1 784	FY87	FY88
	Cost	Cost Moves	Cost	Cost	Cost. Moves	Cost. Moves	Cost	Cost	Gost	Cost	Cost	Cost
Detailing Branch												
CNAIRA			- - .			•	1509	985.	1868	605	985	898
N483		10	173			1602			126			1/4
Ni 1A	149		142	1/8	189			132	201		251	233
Nt 10	356	~	2381	1691	11/1	-611	164	146	531	584	605	904
Ni 1 1	343	8	273	! ! !				1311	1191		5771	530
N/172	186	10361	1266	3661			_	20301	18581		3580	3197
N/112J	1 847	685	454					113	34	14881	1285	786
N/113	186	75	80									569
NI,2A	1 951	102	92				701	131		1771	168	179
N421	372	4	604									
NI,22	5		3.		-						146	757
NI23	151	124	103		8/1							_
N's 3B	1721	148	131	11/8	11/6		301				273	258
N/1 3 1	189	*	604		1822							163
N/132	1457	12191	1088	-	1866			-		11254	4179	4018
N/1321/M	1 241		16.81		1/1						370	304
N4/110	61	119	67		1361	1391		191	102	2981	216	238
N1411	128	1281	1031	1861	1691	10/1	181	188	821	1321	381	355

(CONTINUED)

Officer Actual PCS Moves, By Detailing Branch

PCS Actual			 	2	Move Type						scal Yea	
Cost Moves	40	Operationa		021	totat ional		; — ; ;	raining	+			
		Fiscal Yea		-	iscal Kea		_	scal Yea	1 1 1		 -	
	FY86	FY87	FYBR	1 786 1	7881	1 488	1 786	1 787	1 788	1786	FY87	FYAB
- 	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost	Cost Moves	Cost Moves	Cost	Cost
Detailing Branch			1	1	·		1	† 1 † 1	+ — — - 1 1 1 1	+ — — - ! ! !	1	! ! ! !
N44128	192	586		4:54	187	1116	1694	511.	423	1684	1482	1399
N4413	274	1521	11/1	1446	185.2	1731		198	1601	! !	! ! !	450
Nitali	1661	1321) ! !	1/0/1	1011	1621	11/5	181	145	4231	; ; ;	334
N4415B	3211	305		3151	3321	2361		117		 	708	664
N4415C	693	1521) !		372	1262		1592) 1			1090
N4415D	507	378	1824	10111	401	3761		1621	† 		1806	956
N4416	133	1121			1601	801		25				226
N1118A	22	351	261		6	31	12	-				30
N/1/15	138[1361			169	149		148	1001			596
N446	721	551	631	141	141	2	1/1	192	145		156	68
Nih bec	871	971		11.11	3/1	11.11	161	161	191			148
N1118	571	311		154	361	185	8	ec	101			81
6thN	119	63	_	841	147	107	271	251	261		1631	144
0P-01F	721	1119		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	152	321			-	113	166	102
OTHFR	131	16	1	1/1	131	13			_	411	22	13
Total Cost	9359	8051	7468	15509	18822	5194	81341	85371	8372	23548	22410	21034

Officer Actual PCS Move Percentages. By Detailing Branch

PCS Actual	1 ! !	' 	! ! ! !	· 至	Joke Type		 	† 	· — ·	1	scal Yea	
Percentages	1 ! !	Operationa		52	ntational		•	raining		, — -	; — - i i i	
	† 	Fiscal Yea		-	Figure Year		_	seal Year	-			
		FY87	FYRR	1 786	,	FYBB		1 /8/	1 788	FY86	FY87	FYRR
	COST	COST	1800	C0S1	1800	C0S1	Los	COST	COST	COST	COST	COST
	Percent Moved	Percent Moved	Percent	Percent.)	Percent.	Percent.	Percent.	Percent	Percent Moved	Percent	ent.	Percent Moved
Detailing Branch					• — — · ! ! ! ! !		+	· · · · · · · · · · · · · · · · ·	t 1 1 1 1	!	+	· · · · · · · · · · · · · · · · ·
CNAIRA	•		·			- - .	7.11.1	11.5	10.7	2.6	4.4	1.3
N483			2.3		0.0	10.0					0.0	2.3
N41A	1.6	2.0]	1.9	1.4.	1.1	1.4	14.0	0.3	0.2	1.1	1.1	
Nato	3.8	4.2	3.21	2.8	3.0}	2.2	0.71	1.1	0.61	2.51	2.7	1.9
N; 1	3.7	0.4	3.71	2.8	2.51	2.1	1.61	1.3	1.4	2.7	2.61	2.5
N412	10.5	12.	12.4	6.01	8.8	16.7	21.4	23.81	22.21	13.1	16.01	15.2
N412J	9.1	œ	6.1	9.11	8.41	5.71	1.1	1.31	0.41	6.31	5.71	3.7
N413	1.01	Ċ.	-	1.71	1.61	1.61	1.61	1.21	1.3	1.1	1.21	1.3
NILZA		-	1.2	1.01	٥.	1.31	0.2	0.21	٥.	0.8	0.71	0.0
124N	4.0	5.	5.5	3.51	3.11	3.4	16.6	8.6	3	5.81	5.91	6.3
N/t22	0.0	0.0	0.0	0.1	0.11	0.1	6.0	8.71		3.51	3.3	3.6
Nt23	1.6	1.5	1.11	1.71	1.5.	1.5.1	3.1	0.0	0.0	1.1	1.01	
N43B	1.8	1.8	1.8.		1.61	1.61	2.0	0.4	0.5	1.21	1.21	1.2
N431		5.71	5.5	3.0	# · E	10.4		1.1	1.7	3.41	3.51	3.6
N132	15.6	15.11	14.6	17.1	17.11	17.01	25.01	23.01	24.5	19.21	18.6	19.11
N4321/M		2.21	2.2	2.3	6.6	2.21		1.0	0.2	1.8	1.71	
N4410		0.81	1.1	3.41	2.34	2.11	14.0	0.21	0.21	1.31	1.01	

(CONTINUED)

Officer Actual PCS Move Percentages, By Detailing Branch

PCS Actual			1 1 1 1 1 1	· -	Joyn Type						scal Yea	
Lost Move Percentages	<u>;</u>	Operationa			Rotational			raining	1	; — - ; ; ;		1 ! ! ! ! !
	!	Fiscal Yea					-	real Year	1			
	FY86	FY87	1 Y 8 B	1 1886	1 1 1 1	1 488	1 786 1		1 488	FY86	FY87	FY88
		COST	1500	1500	0.05	1800	1800	:	1503	COST	COST	C0S1
	Percent Percent Moved Moved	Percent Moved	Percent	Percent Moved	Fercent	Percent Moved	Percent.	Percent Hoved	Percent	Percent	Percent	Percent Moved
Detailing Branch		1	 		1				1	1	t 1 1 1 1	
National Property of the Prope	1.8.	1.6]		3.1	ς. κ	3.31	-5-1	9.	.0.		1.7	1.1
N4412B	8.15	7.31	14.7	15.7	10.0	8.01	18.5	6.01	5. 1	7.21	6.61	6.7
N1/413		2.2	2.31	4.0	11.1	3.31	14.1	1.0.	1.2	2.71	2.2	2.1
N 1 1 1 1 1 1 N 1 N 1	2.1	1.61	2.01	2.8	3.0		0.71	0.6	0.6	1.8	1.3	1.6
N4415B	3.4	3.8	7.8					0.8	0.6	3.01	3.21	2.4
N4415C	7.4	5.31	6.61	6.0	6.4	i	۲.	3.1	3.6	5.5	4.7	5.2
N4415D	5.4	4.7	12.5		6.9			1.5	1.8	4.6	4.1	4.5
		1.4	1.51	-			0.41	0.31	0.4	1.2	1.1	1.1
N4418A	0.2	0.4	0.31	0.11			0.0	0.0	0.0	0.1	0.21	0.1
N445	-	1.71	1.6	1.2			16.1	1.71	1.3	1.6	1.6	1.4
Nu46	0.81	0.	0.8	0.2			0.21	0.31	0.31	4.0		0.4
Natio		-	1.2		Ξ.		0.21	0.21	0.21	0.6	0	0.7
N1118	! (0.	0.6	0.71	0.6	0.	0.1	0.11	0.1	0.5	0.31	0.4
61/t/N			0.6	1.1		1.31	0.3	0.3	0.3	0.8	0.71	0.7
OP-01f			0.91	0.71	0.0	0.6		0.0	-	0.51	0.4	0.5
OTHER			0.1	0.3	0.2	0.1	0.1		0.0	0.2	0.1	0.1
Total Cost Percentage	10	100.01	100.00	100.00	100.0	100.01	100.001	100.001	100.00	100.01	100.01	100.0

Officer Actual PGS Moves, By Detailing Branch

PCS Actual		1	! ! ! ! !	! Σ ! ! ! !	adăl avo	1 1 1 1 1 1	! ! ! ! !	4 9 9 1 1 1	!		scal Yea	
Mover	!	Operations	-	2	Potational	1 4		buluiti	+	1	 	
	1	Fiscal Yea			racal Yea		_	seal Yea				
	1786	1871	LYRR	ואמני	1 7871	I YAR	1 186	1881	1 488	1 786	FY87	FY88
	Total Moves	Total	Total	Total Moves	Total	Total Moves	Roves	Total	Fotal	Total	Total	Total
Detailing Branch			1 1 1 1 1	•	· — — ·	i i i i		1 1 1 1	+	+ — — ·	+ — — ·	: ! ! ! !
CNATRA		·				1	1909	1019	9111	1 1 1 1 1 1	1019	911
N/183			280	· - ·		2111		· · ·	1011	+ — ·	2	109
Nt1A	179	224	1871	1/8	631	117	88	311	122	3041	318	992
OttiN	11211	450	3191	1691	11/1	11511	8 8	116	159	1979	1011/	6611
N/t 1 1	121		3261		1811	138	1/1/1	132	1321	1447	1999	965
N/1/2	1202	1389	10961	1998	1413	1814	18,11	2301	21001	34191	4204	3773
N412J	1176	1134	693		1891	300	1111	139	143	1841	1762	1036
N413	191	154	1551	16.01	146	83	1911	113	1181	4161	361	356
Nito	149	141	1361		531	1/9	192	122	142	2371	2161	722
Nt21	484	573	560		18/1	1971	842	7931	7931	15401	1544[1529
Ni22	12	3	3		= 1	t	807	741	1157	8161	7481	758
N123	241	241	200	103	1/8	/8/	8	1/		352	3351	289
N/13R	217	203	1771	841	146	83	1017	125		341	1648	315
1 N t 3 1	1129	1429	1926	182	1822	2081	138	11/11] 	1446	1496	968
N132	1981	18701	17501	19801	1466	8821	12972	2875	3018	5779	57391	5650
IN/1321/M	391	327	2911	1371	1721	1161	125	261	787	5801	5251	4351
N/4/10	103	103	127	502	1981	1361	15.5	231	102	343	262	286
I I trtiN I	504		19/1	186	1991	1701	1831	121	116	5181	5191	1643

Officer Actual PGS Boves, By Detailing Branch

PCS Actual			 	E	love lype	1 	; ; t t t	1 1 1			scal Yea	
Mover.	do	Operationa		1111111 02	Rotational	! — -	· —	raining	• ! ! !) — ·	
		Fiscal Vea		-	stal (ca			seal Yea			-	
	F Y86		1 484	1.86. 1	1.487	1 488	1.486	1 787	1788	1786	[Y87	FYAB
	Total	Total	Total	Total	Fotal Move:	fotal Moves	Mayer	Total Hoves	Moves	Total Moves	Total Moves	Total
Detailing Branch	 								·	1	• — — • ! !	i i i i i
N4412B	6:6			1564			_	10115	1251)			1610
N/1/13	359	2581	192	1446	1887	18/1	1011	126	1601	1221	588	547
NititiN	254			! !) 	 			 	! !		419
N4415B	351											571
N4415C	807											1221
N44150	1007	F.										1169
N/1/16	218											285
Nitit 18A	41	107		11								57
Nitis	208											358
Nitité	110											114
N446C	128					i						200
Nitth 8	148		199		198							105
61/tiN	126				[4]		4:5	31	391	2111		191
10P-01F	1911				118	138		-		1691	133	141
OTHER	21	102		1/1	131					501	331	16
Total Moves	12448	11811	10721	6009	1,8341	14025	18 48 6	10188	08.66	27850	27833	25855

Officer Actual PCS Move Percentiges, By Detailing Branch

PCS Actual)		2	04A) 0A0	 				=	scal Yea	
Forcentages	1	Operationa		1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1010144			raining.				
	; ; ;	Fiscal Yea			T-4-1		-	seal Year	1 1			
	1	-	IYAR	1841	1 181	1 488	1 486	1 441		1786	1787	FYRR
	10141		10101	10101	101.01	IVIOI	10101	IVIOL	10101	TOTAL	TOTAL	10101
	Percent	Percent Mov. d	Percent	Percent Moyed	Percent	Porcent	Poscon	Prent		Percent Moved	Percent Percent Moved	Percent.
Detailing Branch		1		· — — — — — — — — — — — — — — — — — — —			· —					
CNATRA					:		- s · s	10.0t	9.2	2.2	3.7	3.5
INIB3		0.0	5.6	-	0.0	1 1			1.1		0.0	2.3
N: 17	4.1	-			1. 1	1.	2,0	0.3	0.2	1.1		
01 t/N	3.4	3.8	_	8.6					0.7			1.91
LITIN	3.4	3.3		2.8								2.3
1 _ 1	9.7	11.8		6.01	i	i i						14.6
, 7	9.4	6		9.1								ts . ()
N413	1.3	1.3		1.71	1.61	1.61			i		1.3	1. 1
1	1.2	1.2										6.9
•	3.91	=	5.2	16.8		3.4						5.9
22tiNI	0.0	C		0.1	· :							2.9
NI23	1.9	2		1.7								1.1
N4 3 B		1.7		12.1								1,2
N/s 31	5.0	5.3	10.11	0.4	1 Y . 1				1.6	i	3.51	3.5
N432	15.91	15.8	16.31	17.1	17.01			0.1	30.4			21.9
N/1321/M	3.1	2.8	2.71		0.5	2.	19.0	2	0.3	2.11	16.1	1.7
N/1/10	0.8		5.7	11.1		2.71	0.74	0.21	0.21	1.21	16.0	

(CONTINUED)

Officer Actual PGS Move Percentages, By Detailing Branch

PCS Actual	1 1 1	1 !	! ! ! !	1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Juye Type						scal Yea	<u> </u>
Percentages	! ! !	Operationa	-		of all actual	— •		raining	1 :	, — -	 	
) ha. 	Fiscal Yea		-	eas (ros		-	stal Ye				
	1		IVAR	1 786	. —	1 788	1.787	1 787	1788	f Y86	1871	FY88
		TOTAL	10101	10101	10101	10101	10101	10171	10101	10141		101.41
	rce	Percent Moved	Percent Moved	Percent	Percent	Percent.	Percent	Percent Moved	Percent	Percent	Percent Moved	Percent
	+		; ; ;	r r r r		1	; ; ; ;		1	t 1 1 1 1 1	1 1 1 1 1 1	1 1 1 1 1
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1.6	2.0	1.6		. s.	3.3	= = :	1.2	1.0	1.9	1.9	1.7
New 128	16.7	ی ا	16.9	15.7	19.9	8.0.6			19.11	7.01	6.1	6.2
Ntr) 3	2.91	2.2	2.5	10.4	11.11	3.3		0.0	1.	2.61	2.11	2.1
1844		• • •	2.2	2.8	0.5	2.5	19.0	3.0			1.3	1.6
N4415B		· '	2.3	5.2		14.5	16.n					2.2
N4415C		5.	5.5	6.0	6.4	5.6	6.6	3.01		5.2	4.6	4.7
N44150	5	2	5.71	6.9		7.3	10.1	1.61	1.8			4.5
Nun 16		-	1.5.1	1.9.1	-	1.5.1	14.0	0.4				1.1
Ntt 18A		0.61	0.5	0	- C - C - C - C - C - C - C - C - C - C		- ' - '	0.0		0.2	0.3	0.2
		-		1.2	1.2		1. /	1.5	1.1			1.4
		0	0.8	0.21	5.5	0.0	0.21	0.31		_ :		0.4
		-	1.31	17.0	0.6	0.8	C. 2	0.21				- 1
		Ċ.	0.6	0.71	0.0	9.0		0.1	0.1	0.	0.3	0.4
6448	1	o.	0.5	1. 14	1. 3	1.3	14.0	0.3	14.0	0.81	0.7	0.6
- 1		0	10.1	0.71	19.0	0.0		0.0	- +	0.61	0.51	0.6
ОТИГВ	0.21	,	0.11	0.3	6.0				0.0	0.21	0.1	0.1
Total	1	100.01	100.01	0.001	1001	100.001	0.001	100.0	100.001	100.01	100.001	100.00

Officer Actual PCS Moves.
By Month of Detachment

IPCS Actuall		! ! ! ! !			Hove Type		f 	f f l l	— ·		scal Yea	, — . ! !
15051 F0Ves] { 6 1	Operationa		25	Rotational	1 - 1	: — : : :	raining	* — ·		! — -	!
	•	Fiscal Yea		-	iscal Yea	-		sral Yea	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
- - -	FY86	FY87	1788	1 786	1 /8/1	1 788	1.386	1 787	1 488	FY86	1 Y87	FYBB
	Cost	Cost C	Cost	Cost Moves	Cost Moves	Cost Moves	Cost	Cost	Cost	Cost	Cost	Cost
Month of Detachment	 	• — — ·	1	· ·	· ·	• — — · • • • • • • • • • • • • • • • • • • •	i i i i	 	+ — — ·	•	+	· · · · · · · · · · · · · · · · ·
1001	1051	937	650	6371	1,444,	1914	 81./	682	574	19242	2163	1640
NON	557	1464	1/54	1668	1788	313	1117	1986	12011	14231	1367	1172
IDFC	1069		1383	11/11	694	17.04	1407	833	† ! !	18681	1852	1789
NAI.	597		1654	3661	1414	304	11.7.7	1406		14201	15051	1243
res	533	11811	1474	2951	1998	1262	1409	7321		1432	1582	1461
MAR	619			3821	318	3301	11/5/	563	1949	17551	13531	1507
APR	585		1694	3761	1668	1682	1865	1253		14891	15051	1316
MAY	795	1449	1887	1625	1484	4301	1859	862		19821	19901	1814
NOC'	13001		8171	864	1881	1299	1/8/1	1496	1 1 1	3351	26211	24.78
1901	1147		1946	7881	1611	1987		1011		26171	2754	6092
AUG	127	07	1811	100,	1191	1714	110/	552	7531	16261	17471	2048
SEP	7581	126	1667	IRRI	5011	1864	6101	1111/	1099	18561	1971	1957
Total Cost	9359	8051	7468	16509	18282	5194	R13h	85371	8372	23548	22410	21034

Officer Actual PGS Move Percentages, By Neuth of Detachment

PCS Actual					Move Type				— ·		scal Year	
Lost Move Percentages	d0	Operations	-	02	Rotational		: -	tainini tainind	• — - · · · · · · · · · · · · · · · · · ·	! — -	 	
		Fiscal Yea			Liscol and		-	real Year				
		1	1 488	1 1786 1	1 /8/	1 488	1 786	1 487	1 488	r y 8 6	1 187	FYBB
	1 203 1		0021	1500	1500	1800	1.00	1505	1800	1803	COST	C0S1
	Percent Percent Moved	Percent	Percent Moved	Percent	Percent	Percent Percent Percent Moved Moved	Percent Moved	Percent.	Percent Moved	Percent Percent Moved Moved	Percent Moved	Percent
ICE										+ — — - ! ! ! !	+ — — - ! ! !	1 1 1 1 1 1 1
100	11.2	11.6	8.71	10.5	6	8.01	11.0	8.0	6.9	10.3	9.7	7.8
NOV	10.9	6.11	6.11	6.6	5.8	6.01	6.31	6.31	1.8	6.01	6.11	5.6
DFC	7.41	. 9	10.7	! !	8.11		8.7	9.8	10.11	16.7	8.3	8.5
NAL	6.4	7.31	6.11	6.01	7.1	5.91	19.6	5.91	5.71	6.01	6.7	5.9
118	5.71	6.		1 1 1	6.31	1		8.6	1	6.11	7.1	6.9
MAR	19.9	5.91	7.01	6.31	15.5	11.9	9.3	6.61	1	7.51	6.0	7.2
	6.3	6.9		6.21	6.9	! !	6.51			6.3	6.7	6.3
MAY	8.51	8.01	7.21	8.7	8.3	8.3	8.1	10.1	10.1	8.4	8.9	8.6
Nac	13.9	14.1	10.91	14.3	12.7	12.71		11.3	11.91	14.21	11.7	11.8
ากเ	12.31	12.21	12.71	13.01	13.1	14.2	8.11	11.8	11.11	11.1	12.31	12.4
AUG	7.8	8.71	10.4	8.31	8.4	10.01	8.61	6.51	9.01	8.21	7.81	9.7
SFP	8.1	9.01	10.71	8.1	8.6	9.6	10.7	8.71	16.7	16.7	8.8	9.3
Total Cost Percentage	100.01	100.001	100.01	100.01	100.001	100.00	100.001	100.01	100.001	100.001	100.01	100.0

Officer Actual PC9 Moves, By Month of Detachment

PCS Actual		; ; ; ; ; ;	1 1 1 1 1 1) <u>E</u>))) (Move Lype						scal Yea	
Moves	ů	Operationa	-	2	entational			raining		 -		
	 	iscal Yea		_	iseal Yea			seal Yea				
	FY86	FY87	FYBR	1 786	1.787	1 488	1 984.1	1 787	1 488	1 786	FY87	FY88
	Total Moves	Total	Total Muves	Total	Intal Moves	Total Moves	Total	Total Moves	Total Moves	Total Moves	Total Moves	Total
Month of Detachment	 		 ! ! !							+	+ ! ! !	 1 1 1 1 1
1001	1360	1285	1206	638	1 242	416	818	8361	124	2816	2666	2002
NOV	738	60	1269	3551	1381	3131	1984	1719	5181	16751	16521	1523
lorc	894	834	1167	11/11	10/1	1/04	1408	1066	9351	2172	14622	2133
JAN	809	ec	1107	3661	11111	305	1866	614	1389	18221	18691	1641
FFB	693	716	1669	1562	1798	2931	1999	829	8231	1654	19121	1815
MAR		7681	191	382	1028	1088	842	1421	1991	20371	18121	1846
IAPR	826	861	7481	1778	1668	1162	1669	1059	1229	17981	19101	1716
MAY	1069	6	1067	1626	1984	1384	11//	1031	973	23691	2431	2195
NUC	16701	13	11131	864	1391	1199	13621	11771	1195	38961	32381	2972
Jul.	1524	14441	1331	1067	7631	1371	808	1198	1071	31221	3405	3139
ואחני	10401	10461	11071	1106	1264	5181	12118	1489	8861	2383	22231	2511
ISFP	1012	1976	1083	1881	1105	1864	100/	8371	1411	22001	2314	2322
Total Moves	12448	11811	10701	16509	5834]	1,025	18486	10188	9930	27850	278331	258551

Officer Actual PCS Move Percentages, By Month of Detachment

PCS Actual			• • • • •	(正) f f f f	Hove Type		i f i i	; 1 1 1 1 1 1			iscal Yea	
Percentages	jo	Operationa		021 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Potational		· -	ra ining	 	1	:	1
	! ! !	Fiscal Yea		-	rseal Yea			iscal Yea				
	FY86	1 1871	1 488	1.86	1 7871	1 488 1	1 7871	1 /8/	1 488	1 9841	FY87	FY88
	TOTAL	1014	10101		10101	10101	10101		10101	10101	10101	10101
	Percent Moved	Perce	Percent Moved	Percent Mayed	Percent	nt Percent Percent Percent Percent Percent Percent doved Moved Moved	Percent Moved	Percent Hoved	Percent	Percent Moved	Percent Percent Percent Moved Moved Moved	Percent
Month of Detachment												
1001	10.91	10.91	8.4	10.5	9.3	8.0.	8.8 1	8.2	7.3	10.1	9.6	7.9
NON.	5.9	6.8	6.5	5.91	B. C	6.01	6.2	6.11	5.21	6.01	6.3	5.9
DF C	1.21	7	7.4	1.81	8.1	7.81	8.6	9.71	9.4	7.81	8.21	8.2
JAN	6.51	7.1	6.5	6.01	7.11	5.91	10.3	6.01	6.4	6.21	6.71	6.3
FFB	1 5.6	9	6.5			5.61	7.11	8.1		5.91	6.9	7.0
MAR	6.5	9	7.11	6.31		6.31	9.01	7.11	7.61	7.31	6.5	7.1
APR	6.6	7			6.8	5.61	6.4	6.41	9	6.51	6.9	6.6
MAY	8.6	7.7			8.31	. æ.	8.31	10.11		8.51	8.71	8.5
NOC	13.41	11.21	10.4	14.31	12.71	12.81	14.61	11.61	12.01	14.01	11.6	11.5
Jul	12.2	12.	12.41	13.01	13.11	14.21	8.61	11.81	10,81	11.21	12.21	12.1
AUG	14.8	8.91	10.31	8.31	8.4	10.01	9.01	6.71	8.91	8.61	8.01	9.7
SFP	8.1	8.3	10.11	8.11	8.61	9.6	1.7.7	8.21	7.51	16.7	8.3	9.0
Total Percentage	100.0	100.01	100.01	100.01	100.001	100.01	100.001	100.001	100.001	100.01	100.01	100.01

APPENDIX A Part II

FY89, 90, and 91 Forecasted Officer ORT Moves Distributed to Months of Detachment and by Detailing Branches (Number of Moves and Percent Distributions)*

^{*}Includes separate tables for cost moves and for total moves.

Officer PCS Nove forecasts Using 88 Rates. By Detailing Branch

forcasts FY89 FY89	d0											
		Operationa	-		tational	_		raining	1			
, b	for	Forecast Yea			oz Tsebo		10	reast Ye	10		-	
	-	1	1 491	1 489	(16.7.1	1641	1 487	0641	1.671	FY89	FY90	FY91
Detailing Branch	Cost	Cost	Cost Moves	Cost I	Cost	Cost	Cost Moves	Cost	Co t Moves	Cost	Cost	Cost
		•	+	 	• — — — • • • • • • • • • • • • • • • •	i i i i	+ — — — — — — — — — — — — — — — — — — —	i ! !	† ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;	+	+	; ; ; ; ;
CNATRA			4	· · · · · · · · · · · · · · · · · · ·	• 1	· · · · · · · · · · · · · · · · · · ·	872	818	1297		818	192
Satura .	116	1361	1691	! ! !	212			931			441	1641
- V1 N	140	1421	! !	; ; ;	162							237
N/10	232	2351	2441	1211	1511	121	125	531	193	3961	1007	420
	566	268	:	!	1361							53
N/17	907	9171	! !	! !	1031	'			-			3164
N412J	127	451			1962							85(
N413	187	161	! !		811							592
NIZA	106	106			199							197
N421	402	1801	!	! ! !	1751) - -	! !	! !				136
NISS	3	31			7							719
N423	105	101			811							203
N43B	1291	1331	1371		11/8							275
N431	401	4181	644		1602							914
N432	1061	10831	1278		1998							4185
M/1581/M	1651	1071	1881] []	1/11) ; !	 	l !				34
011110	781	161	168	1361	1081) (- 	 		2331	2371	,92
Niti 1	1021	1041	11/1	1991	10/1	183	811	187	80 l	3491	3521	37.

(CONTINUED)

Officer PCS Move forecasts Using 88 Rates. By Detailing Branch

PCS Cost	! ! ! ! !	 	, , , , ,	\(\sum \)	Move Type			1	; —	For	ecast Ye	9.1
Forecasts	do	Operationa		02	Potational			raining			. — -	
	101	Forecast Yea		101	forecast Ye	3 L	10,	erast Ye				
	FY89	FY90	1 491	[Y80	1 0641	F Y 9 1	1.780	06X	1 491	1 489	FY90	FY91
	Cost	Cost Moves	Cost	Cost Moves	Gost. Moves	Cost Moves	Cost	Cost	Cost	Cost Moves	Cost Moves	Cost
Detailing Branch	; ; ; ;	1 1 1 1 1				- -			• — — • • • • • •		 ! !	1 1 1 1 1 1
N44128	553	261	019	1904	408	12 1/11	413	398		1372	1367	1464
N4413	1691	1771	! !	168		1771	1001	102			1111	458
N: C: C: N	148	153		1961		1113	183	144	195	3271	338]	363
N4415B	208		1612				23	115			516	559
N14115C	184						802	1462			1069	1106
041 141N	418	421					1/1/1	141		9301	941	1043
N4416	1101	_					11/2	361			237	248
Niti 18A	76	261			3		_	-		162	30	33
1 N1/15	1191	_					106	1001			295	331
9ut _I N	129	149					231	231			168	66
N446C	198	89				181	181	181			148	170
N1118	121	47			162	321	101	101			86	46
6ttiN	11/1	501				191	152	192	17.5	141	1461	155
10P-01F	71)	751			321	11/8	= = = = = = = = = = = = = = = = = = = =	0	70	102	1071	110
OTHER	1/	1/		12	12		_	- 1	-	131	121	
Total Cost	1270	11	8178	5803	1,170	5581	8251	8059	1906/	20607	20659	21665

Officer PCS Move Lorecast Percentages Using 88 Eates, By Detailing Branch

PCS Cost				-	10% 1%bi					- For	ecast Ye	ar I
Corecast	!	Operations			tat ional			raining.			—-	
	<u>:</u>	forecast Ye	ar .	10-	prast (c		10-	reast Year	! ! ! ! `~			
	F 789	1 V90	1.491	087	9621	1 491	1 787	,	1 791	FY89	FY90	FY91
	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost	Percent Cost Moves	Percent Cost Maves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves
Detailing					1	· — — ·	· · · · · · · · · · · · · · · · ·	 	1 1 1 1	· · · · · · · · · · · · · · · · · · ·	1 1 1 1 1	• • • • • •
CNATRA							10.6	10.11	9.7		4.0	3.5
18/183	1.6	1.8	2.1		14.1			1.2	1.3	2.01	2.11	2.3
V11/N	1.9	1.9	8.1	1.1	1, 1	1.3	0.21	0.2	0.2	1.1	1. 1	1.1
N4 10	3.21	3.2	3.01	2.2	2.2		19.0	0.71		-	2.01	1.9
N'11	3.7	3.6	3.3		7.6		1.11				2.5	2.4
N4 12	12.5	12.3	12.3		7.8		22.11				15.21	14.6
N412J	6.2	6.1	5.9		17.6		4.0	0.4			3.8	3.9
Nt 13	1.1	1.1	1.0	1.6	1.6		1.3				1.3	1.2
VCIN	1.21	1.21	1.3	1.3	1.3		0.2				0.91	0.9
N121	5.5	5.5	5.8	3.4	3.4	3.41	8.8	9.01	8.91	6.3	6.3	6.3
22tiN	0.0	0.0	0.0	0.1	0.1		0.21				3.4	3.0
N423	1.1	1.4	1.11	1.5	1.6		10.0				16.0	0.9
N43B	1.8	1.8		1.61	1.61		3.0			i	1.31	1.3
N/131	5.5	5.61	5.5	0.4	0.4		1.1			3.61	3.71	3.9
N432	14.6	14.6	15.61	17.11	16.8	17.11	24.8	24.5	24.71	19	19.01	19.3
N4321/M	2.3	2.3	2.3	2.2	2.3	2.41	0.9	0.2	0.3	1.51	1.51	1.6
N4410	1.1	-	-	2.71	7.7	2.81	- 6.0	0.21	0.3			1.2
Nut 11	1.4	1.4		3.34	3.31	3.31	10.1	0.1	1.0	1.7	1.7	1, / 1

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Officer PCS Move forecast Percentages Using 88 Rates, By Detailing Branch

				2	ove type				_	for	ecast Ye	ar
Move Forecast	<u> </u>	Operationa	, — ·	Rot	tational	— ·	! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! !	raining	+			
rercentages	! !	Forecast Ye			orecast Yea		101	ccast Ye	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
	t	F Y90	1 401	I Y89	1 10/	l 791		0671	1621	FY89	1 0671	FY91
	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves
Detailing Branch	· · · · · · · · · · · · · · · · · · ·	+	+	*	 	1	; ; ;	! ! !	!	+	+	! ! ! !
N4412B	7.6	7.6	7.51	6.6	6.7	- 0. &		6.4		6.7	6.6	6.8
Nin 13	2.3	2.31	2.2	18.8	3.3.	3.21	12.7).3	1.31	2.11	2.2]	2.1
Nititit	2.01	2.11	0.4	2.5	2.5	2.6	19.0	0.7	0.7	1.6	19.1	
N44158	2.9	2.9	16.5	16.4	18.11		19.0	0.7	0.71	2.4	2.51	2.6
N4415C	6.7	6.51	6.31	19.4	19.0	5.3	3.6	3.6	3.7		5.2	5.1
N4415D	5.7	5.71	5.81	12.7	1.21	14.7	1.8.	1.8	2.01	. 4.	4.6	11.8
N4416	1.5.1	19.1	15.1	19.1	19.1	10.1	14.0	0.4	0.51	! ! !	1.1	
N/1/18A	0.41	0.41	18.0	0.11	11.0	0.11	0.0	0.0	0.0	0.11	0.11	0.2
N445	1.6	1.61	1.7.1	7.7	1.2.1	1.3	1.3-	1.3	1.5.	1.4.	17.4	-
Nitite	16.0	0.91	0.9	0.0	0.0	0.0	0.3	0.3	0.31	0.4	0.4	C
N446C	1.2		1.21	18.0	18.11	0.9	0.2	0.21	0.3	0.71	0.71	0.8
N448	0.61	0.61	0.61	0.51	0.61	0.6	0.1	0.1	0.1	0.4	0.4	0.4
Oth It	0.6		0.61	14.4	11.1	1.4.	2	0.3	0.31	0.71	0.71	0.7
0P-01F	1 1	1.01	0.0	19.0	0.6	0.6	0.0	0.0	0.0	0.51	0.51	0.5
OTHER	0.1	0.11	0.1	1.0	0.1	0.1	0.0	0.0	0.0	0.11	0.11	0
Total Cost Percentage	100.01	100.0	100.001	100.01	100.001	100.01	100,001	100.001	100.01	100.01	100.001	100.0

Officer PCS Move Lorecasts Using RR Rates. By Detailing Branch

	MacLat 1 1 1 1 1 1 1 1 1	# # # # # # # # # # # # # # # # # # #	Cast Year	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	101	raining reast Ye			1 — — — — — — — — — — — — — — — — — — —	i : : : :
FY89 FY90 FY FY89 FY90 FY Total Total To	10121 10121 10121 3121 3261	- - - - - - - - - -	[5]	F + 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	101	orast Ye	15		_	
Total		- - -		10491 10491 Moves	1 (1881)					
Total				Moves -		0671	1791	FY89	FY90	FY91
Ch 1 1 1 1 1 1 1 1 1	3121	7.02	217	 -	lotal Moves (lotal Roves	Total Moves	Total Moves	Total Moves	Total
279 2951 1711 1741 1711 1741 3131 3171 3181 3211 1235 12491 0 6861 6911 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531	3121	1702	2141		- — — - ! ! ! !	· · · · · · · · · · · · · · · · ·				1
3131 374 3131 3171 3131 3171 12351 12491 5661 6911 1511 1531 1331 1341 5501 5611 5101 2221 1691 1751	3261	1/02	1416	•	8841					117
3131 3171 3131 3171 3181 3211 12351 12491 1511 1531 1331 1341 5501 5611 5501 5611 2101 2221 2101 2221 1691 1751	1781	169	==	228	1/01	:				659
3131 3171 3181 3211 12351 12491 5661 6911 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531 1511 1531 1511 151	3261	•		731	100					273
3181 3211 12351 12491 5661 6911 1331 1341 5501 5611 5501 5611 31 31 31 31 1691 1751 1691 1751	4	121	1311	121	15	•	1			515
550 5611 151 1531 1331 1341 550 5611 31 31 31 31 169 1751 169 1751	3251	1361	1981	1391	1281	1301	133	580	5881	598
5501 5611 1331 1341 1331 1341 15501 5611 31 31 1691 1751 15171 5381	1353	1504	10101	1911	20611					3731
151 153 133 134 550 561 31 31 210 222 169 175	1111	1962	1865	3311	104					1118
133 134 550 561 3 3 210 222 169 175	1551	814	81	82	116					348
5501 5611 31 31 2101 2221 1691 1751 1517 5381	1521	199	199	6.8	23					246
2101 2221 1 2101 2221 1 1691 1751 1 5171 5381	6531	1221	1971	1891	11/1/2					1593
1 2101 2221 1 1691 1751 1 5171 5381	3.1	=	=	=	1297					647
1691 1751	2381	111	8	81	2					325
1 5171 5381	1801	821	11/8	931	187					336
	5801	203	200	234	1581				į	066
1718] 1755]	20281	8721	8671	1946	14/208		1			5892
1/M 1 2891 2951	3321	1411	11/1	133	162		1		į	464
1271 1301	1881	1981	1981	1961	102					316
1 1751 1791	1991	1991	10/1	1831	- 50		;		i	477

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Officer PCS Move forecasts Using AB Pates. By Detailing Branch

FY89 FY90 FY91 FY80 FY91	PCS Total		 	: : :	<u></u>	Move Type					For	ecast Ye	ear
Forecast, Year Fron Fran Fran	Casts	d ₀			;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;	lenoitete			nainina	+ + 1 1 1		· — -	!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!
FY89 FY90 FY91 FY80 FY91 FY80 FY91 FY80 FY91 FY81 FY80 FY91 FY81		For	ı		· c -	,	10	101	1 6				- -
Total Tota		FY89 I	1 06AJ	1 1041	1780	00.1	1 1641	1 789	0021	1 (49)	FY89	FY90	FY91
1 1 1 1 1 1 1 1 1 1		Total Moves	Total	Total Moves	Total	Hotal	Total	Hotel	lotal	Total Moves	Total	Total	Total
R 734 745 808 406 408	i i ing	+ — — ·	• — — ·	· — — ·		+				• — — - • • • •	+ — — ·	1	
2601 2641 2701 1581 1711 1201 1301 1	12 B	734	7/15	808	1904	1804	1744	1144	1128	1684	1581	1580	1691
231 238 251 126 130 246 256 283 230 246 579 582 607 284 289 166 176 180 80 84 166 176 180 80 84 182 186 204 631 64 84 87 94 21 28 30 58 61 62 69 70 136 141 160 40 32 32 131 118 121 32 32		5601	1492	10/6	1681	11/1	1//1	401	107	1001	5331	5431	557
B 2461 2561 2831 2301 2461 C 5791 5821 6071 2841 2891 D 5992 6091 6721 3671 3751 A 529 6091 6721 3671 3751 A 521 531 391 31 31 A 522 531 391 31 31 B 1821 1861 2041 631 641 B 1361 1441 1601 401 411 B 1361 1441 1601 401 701 F 1331 1341 1341 321 321 F 1331 1361 101 111 111 101 101 101		2311	2381	; 	1561	1	1/1 3		175	183	4121	1524	1521
C 579 582 607 284 289 D 599 609 672 367 375 166 176 180 80 84 A 52 53 59 31 3 182 186 204 63 64 84 87 94 21 21 65 74 75 28 30 65 74 75 28 30 74 76 78 30 74 76 78 30 74 76 78 30 76 113 118 121 32 32	5.8	1942			108.2		1492	118	88	146	5601	1065	641
166 176 180 807 367 375 166 176 180 80 80 80 182 186 204 631 64 84 87 94 21 21 58 61 62 69 70 131 118 121 32 32 131 101 101 41	25.	1675	582		2841		1865	3 1 / 1	3321		12001	12031	1242
166 176 180 80 84 84	95	1665	1609	! ! !	3671		1814	17.7	1271	1871	11411	1159	1272
182 186 204 63 64	9	1661			801		, B	# ·			284	300	310
182 186 204 631 641	8.4	521	531	164	3	3	~				196	57	63
84 87 94 21 21 21 136 141 160 40 41 41 65 74 74 75 28 30		182	186	20.4	189		187	1901	_	1201		358	396
136 141 160 401 411 411 65 74 75 28 30 70		11/8	871	146		2		26			1121	1151	125
65 74 75 28 30 58 61 62 69 70 113 118 121 32 32 111 10 10 4	9	136]	141	1601	tot _t	1 1 2	181	61	191			202	229
F 113 118 121 32 32 118 121		159	1112	157	182	100	3118	101			103	114	120
F [1131 118] 1211 321 321 1211 1 101 101 101 101 101 101 101 10		581		129	169	107	197	388		~	164	1701	180
10 101 101 111	116	1131	118	121	321	121	314	5	0	0	1441	151	155
	<u>-</u>	111	101	01	2		=				191	151	51
107921 117451 50961 51791	_ v	105601	10792	117/45	5096	5179	5693	1,080	9589	12446	25460	25560	26780

Officer PCS Move forecast Percentages Using 88 Bates, By Detailing Branch

PCS Total				-	nye type	_			_	lor	recast Ye	Bar
Forecast		Operations		24	Lanoi tete			raining	+	— ·	1	
	; ; ;	Forecast Ye	31		A Press	10,		orecast Ye				
	1 789	0041	1623	1 6871	001	1671	082.1	1 10/1	1641	FY89	FY90	F Y 9 1
	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	196 - 0 M	Percent fotal Moves	Percent Total Moves	Percent lotal Moves	Fercent Total Moves	Percent Total Moves	Percent fotat Moves	Percent lotal Moves	Percent Total Moves	Percent Total Moves	Percent Total Moves
Detailing Branch			1		1 1 1 1	 			·		1	-
!							0.6	8.6	8.2	3.5	3.2	2.9
N4B3	2.6	<u> </u>	2.71			1.1			1.3	2.31	2.41	2.5
VI 1/N	1.6		15.1		1.4.	1,3	2.0	0.2	0.21	1.01	1.0.1	5.1
	:	2	8.5	2.2	76.5	2.2	7.0	0.7	0.71	-	1.91	1.9
N411	:		2.8	2.61	2.61			1.4	1.4.	2,31	2.3	2.2
	-	11.6	11.51	8.0			21.01	21.		14.51	14.5	13.9
	6.51		6.3	5.81	5.81	 		0	15.0	10.4	4.0	4.7
		-	1.3	1.6	1.61) - -		1.2	1.21	13.1	1.4.	1.3
Nuza		-	1.31	1.31	1.31	1.2	0.21	0.2	0.31	0.91	0.9	0.0
	5	5.	5.6	3.4	14.8			38.1			5.91	9.6
			0.0	0.1	0.1		7.8	7.3	φ.	3.01	2.8	۲.
	~	2.	2.0		19.1	1.51	0.0	0.0	0	-	1.21	1.2
			1.5	19 1	1.61	1.7	19.0	9.0	0.71	1.21	1.3	<u> </u>
	} 	5.01	14.9	0.4	10 -	7.7	1.6	1.71	16.1	3.51	3.6	3.1
			17.3	17.1	14.7	17.1	30.81	30.51	30.8	22.01	21.71	22.0
Ψ/			2.8	2.2	T	1.0	0.3	0.31	0.3	1.7.1	1.7	1.8
	-	!	1.2.1	7.7	7.7	2.8	0.0	c. c	0.21	1.1	1.1	7.1
 	-		1.71			~ .			10.1	1.71	1.71	ι α 1 -

Officer PCS Move forecast Percentages Using 88 Pates. By Detailing Branch

100 10141				<u> </u>	adál asa				_	For	ecast Yea	ar
Move Lorecast	: :	Operations	-	Ko Ko	Kotational	, — ·	1 — 1 1 1 1	raining				
sabe in a day			Year		International	15.	=======================================	ok Tsebbiel				
	FY89 FY90	F Y90	1.621	1.489	1 0041	1	1789	1 000	1 1 1 1 1	1 789	1 790	FY91
	Percent Percent Total Total Moves M	Percent Total Moves	Percent Total Moves	Percent Total Moves		Percent	Percent Total Mover	Percent l	Percent Total Moves	Percent Total Moves	Percent Total Moves	Percent Total Moves
Detailing Branch	•	· · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · ·	!	·		+ · i i i i i i i i i i i i i i i i i i i	· · · · · · · · · · · · · · · · · ·			+	
N44128	6.9	6.9	6.9	. s.	- G . /	8	- 1 2 - 1	- . .	17.7	6.2	6.2	ي .
N1113	1	2.4	2.3	3.31	18.7	3.2		1	1.2	2.11	2.1	
Nit it	12.2	2.2		2.5.	+5 · 6	! !	19.0		19.0	1.61	1.71	-
N44158	۲.	2.4	7.7	15.4	17.11	11.7	16.0	0.0	10.1	 	2.3	2.
N4415C	15.5	L	12.3	19.3	19.4) ! !	12.4	3.51	3.6	14.71	4.7	4.6
N44150	5.7	5.61	5. 71	1.2.1	12.7	1	8.1	1,8		. . .	4.51	4.8
N4416	1.6	1.6	1.5.	1.61	19.1	-	! !	14.0	16.0	1.1	1.21	
N11118A	0.51	0.51	15.0	0.11	5	0.1	0.0	0.0	0.0	0.21	0.21	0.2
Nitits	1.7	1.7	1/ 1	10.1	1.2.1	-			1.31	1.4.1	1.4	
Nitite	18.0	0.8	18.0	0.0	5.5		5.3	0.31	0.31	0.4	0.51	0
Nation	1.31	1.3	1.11	18.0 	18.11	1 1 1	2.5	0.21	12.0	0.8	0.8	6.0
N/1/18	0.61	6.71	0.6	19.0	19.0	0.61		0.1	0.1		0.41	0.4
6H1H	0.51		0.51		18.4	-	14.0	14.0	0.4	0.61	0.71	C
0P-01F	1.1	1.1	10.1	19.0	19.0	19.0	5.5	10.0	0.0	0.61	0.61	0.6
OTHER	0.1	0.1	0.1	0.0	- T	0.1	3	0.0	0.0	0.11	0.1	0
Total Percentage	100.01	100.001	100.001	100.01	100.001	100.001	100.001	100.001	100.001	100.001	100.001	100.

Officer PCS Move forecasts Using 88 Pates, Ry Botte, By Botte of Detachment

PCS Cost	! ! !	1			odA) atop					101	ecast Yea	
	io	Operationa		Ru	Pat it ional			i sa traing				
		forecast Yea	- 157	J. 1	01.1.1.1.1.1			1				
	1 789	1 1671	101	087	1001	1 401	1 (33)	1 4041	167	1 489	1 490	1491
	Cost Moves	Cost	Cost	fort Mover	Cost Bases	Cost Moves	Cost	Cost Noves	Cost Hoves	Cost Moves	Cost Moves	Cost
Month of Detachment												
1001	733	735	1668	111111	1944	1664	1,789	1989	1629	18781	18261	1951
NOV	431		1564	1462	1208	3301	1024	1881	4611	11961	12181	1286
DEC	1905			1108	198	11371	1.5.1	175	1691	_	16921	1798
JAN	17.1			1608	1668	1968	11/1/	11/11	1054		1277	1342
1668	141			286	1486	305	1099	11/9			14001	-
MAR	1424.		1044	311	1028	338	1789	633		1422	14391	1511
IAPR	481		, ,	3131	1/11	18 1/8	1745	1254		1341	13381	1382
WAY.	576			- 404	1044	1674	1877	1447			1790	1909
Nit	889		1986	1/99	1883	1911/	10501	_	10361	2607	26131	
101	913	932		11/9	1069	1197	86.3	8401	834		2462	2583
IAUG	671		1987	1454	1894	1064	1989	1429	6101	1812	17821	
SEP	683	707	1537	1804	1604	1964	1659	1029	1609	18331	1822]	18571
Total Cost	1270	7430	8118	1,086.	1,170]	55811	8251	8059	1906/	20607	206591	21665

Officer PCS Move Lorecast Percentages Using 88 Bates. By Month of Detachment

PCS Cost	! !	1 1 1 1 1 1	 	[<u>=</u> 	Move Type		1	1 1 1 1 1	· — ·	101	orecast Ye	
Horeenst	! ! !	Operational		00	Potational		— - - - - - -	raining	!	1 — -	·	 ! ! !
Seprinosia	101	<u>ا</u> ا	Year		Torecast Year		-	reast Ye				-
	FY89	1 0641	1 1041	1.780	- bc	1 491	A 06A 66A	1 0681	1671	1 6871	FY90	FY91
	Percent Perce Cost Cost	1 t .	ent Percent t Cost	Percent Cost Moves	Percent Cost Meyes	Percer Cost Moves	Porcent Cost Hoves	Cost Royes	Fercent. Cost.	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves
Month of Detachment	+ — · ! ! ! !	• — — · • • • • • • • • • •	• — — - 1 1 1 1 1			 1 1 1 1 1		i i i i			+	
1001	10.11	9.9	10.11	9.11	- x · x	8.91	8,3	16.7	8.01	9.11	8.8	9.01
NON!	5.91	5.81	6.11	18.7	18. c		17:5	6.0			5.91	5.9
1010	10.7	ju./	7.31			7.81	9.11	9.6			8.21	8.3
NVC	6.51	6.5	6.51	0.11	6.2			5.91			6.21	6.21
811	6.11	6.01	6.1			! !	10.8	8.3			6.8	9.9
MAR	6.51	ç	6.71	6.1	6.2	6.01		l	16.7	6.9	7.01	7.0
IAPR	6.61	6.71	6.71					6.5			6.51	6.4
MAY	16.7	8.01	8.11								8.71	8.8
NOC	12.21	15.21	12.11				12.71	 	13.1		12.61	12.8
100	12.6	12.61	12.1	13.31	13.3	13.61					11.91	11.9
AUG	9.21	9.41	9.01	8.91	8.91	8.8	8.31			8.8	8.61	8.5
SFP	9.41	9.51	9.21	9.81	19.6	8.0	10.7	7.71	7.7	8.91	8.8	8.6
Total Cost Percentage	100.01	100.01	100.01	100.01	100.01	100.01	100.001	100.01	100.001	100.01	100.01	100.01

Officer PCS flove forecasts Using 88 Rates.
By Month of Detachment

PCS lotal	; ; ; ;	7 1 1 1 1 1 1	t		Mayo Type			1	+ 	101	ecast Yea	
Forecasts	10	Operational	_	Ro	Rotational		-	raining				
	C	forecast Yea	100	10	orecast Ye	10	101	ecast Ye	1			
	FY89	1 06.4	F Y 9.1	1 Y89	1.700	f 791	1 789	1 1007	1.791	FY89	FY90	FY91
	Total	Total	Total Moves	Total Moves	Total Moves	Total	Total Moves	Total Moves	Total	Total Moves	Total	Total
Month of Detachment			· — - ·	· ~					+ — — • • • • • • •		• — — • • • • • •	
1001	1035	- 	1152	1494	1954	1005	8241	786	1777	2322	2279	5429
NOV	1099	1899	1457	1562	3021	3301	1996	1084	557	15201	15501	1641
DEC	7421		8611	3911	1808		8/11	1468	8861	2004		2185
NAU	1469		1087	309	3231		1264	1665	1916	15951	•	1715
FFB	639		1221	787	2851		1.297	1311	i 1	1687	! !	1759
MAR	701		1608	3121	3211	3381	7731	1467	748	1786	17961	18961
VPR	732		1928	3151	3181		1259	6354		16691	! !	1767
AAM	828		1046	1521	1144	10811	1426	885.1		21771		2316
NOC	1320	-	13981	1899	1489	7481	17471	12231		32361		3388
1301	12891	13171	13921	1979	1169	1621	10201	9871		29891	2995	3141
AUG	973	10	1082	1994	11911	1264	828	7681	7531	22571	22481	2326
ISFP	1846	9871	10271	1861	1961	1464	121/	101	1569	2187	2189	2218
Total	105601	10792	11745	19605	5117	5593	9804	9589	1 5446	254601	25560	267801

Officer PCS Move Lorecast Percentages Using 88 Rates. By Houth of Detachment

PCS total		, 	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	adkı akop	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	 	1 1 5 4 1		for	ecast Ye	ar
Forest	ďo	Operational			Rotational	-	 	Training	t		— -	
	101	الما	Year	101	erach Yea	, <u>C</u>		forecast Year	t 1 1			
		F Y 90	1 1641		1 100	1641		1 1790	1.491	FY89	FY90	FY91
	Percent Total Moves	Percent Total Moves	Percent Fotal Moves	Percent. Intal	Forcent Total Roves	lercent lotal Moves	Percent Total Moves		Percent	Percent lotal Moves	Percent fotal Moves	Percent Total Moves
Month of Detachment	· · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · ·		† 			+ — — - i ! !			+	! ! ! !	
1001	9.8	9.6	9.8	9.11	8.8	8.91	8.41	8.21	8.2	9.11	8.9	9.11
NON!	6.3	6.2			18.4	16.3	8.4	6.11	5.91	6.01	6.1	6.1
Drc	7.01			1.1	1.11	7.8	8.91	9.3	14.6	16.7	8.01	8.2
NAC	6.6	6.6		6.1	6.21	6.41	0.9	6.21	6.11	6.31	6.4	6.4
FFR	6.01	9			6.6	5.5	7.8	8.01	1.11	6.61		6.6
MAR	6.61	6.7]	6.9		6.21			16.7		7.01		7.1
APR	6.9	7	7.01	6.21	6.11		i i			6.71	6.71	6.6
MAY	7.8	7			8.5	8.61	9.41		9.51	8.61		8.6
NOC	12.51	12.31	-	13.11	13.24	13.41	12.71	12.71	13.21	12.7	12.6	12.7
Jul	12.21	12	_	13.31	13.3	13.61	10.41	10.31	10.4	-	11.7	11.7
IVAG	9.2	9.4	9.21	8.91	0.6	8.81	8.41	8.01	8.01	8.91	8.8	8.7
ISEP	9.01	9.11		9.81	9.6	8.91	1.61	7.41	7.4	19.8	8.61	8.3
Total Percentage	100.01	100.0	100.01	100.01	100.001	100.01	100.001	100.001	100.01	100.01	100.01	100.01

APPENDIX B
ENLISTED ACTUAL AND FORECASTED ORT MOVE COUNTS

APPENDIX B Part I

FY86, 87, and 88 Enlisted Actual ORT Move Counts/Percentages by Month of Detachment and by Detailing Branch*

The branches described in the main body of the paper are groupings of the NMPC detailing branches. The groupings are listed. The tables below indicate which NMPC branches are grouped to get the tables in the main body.

Enlisted B	ranch Groups
EPMA	EPMAC
N-401	Seabee/SEAL
N-402	Engineering/Hull
N-403	Submarine
N-494	Aviation
N-405	Admin/Deck/Supply
N-406	Technical
N-407	Medical/Dental
N-40S	Cryptology
N-409	Sea Special

^{*}Includes separate tables for cost moves and for total moves.

Enlisted Actual PGS Moves, By Detailing Branch

										1 4 6 6 1 4	10 10 11 11 11	
LOST MOVES	t ; ; ;	Operationa	,	€ 2 1 1 1 1	Rotational			taining	+		— -	
		Fiscal Yea		- - - - - -	real (ea			scal Yea				
	F Y86	f Y87	FY88	1 784	1 787	1 788	1 9871	1 787	1 488	ry86	FY87	FY88
	Cost	Cost Moves	Cost Moves	Cost	Cost.	Cost. Moves	Cost	Cost. Hoves	Cost	Cost	Cost	Cost
Detailing Branch	1	•	+ 1 t 1 1 1	; ; ; ; ;	• ! ! ! !	+	+	1 1 1 1 1 1	+	•	•	! ! ! !
E PMAC	126	584		1609	378	523	2130]	2322	1961	3465	3284	3046
MANY	170	2111	134	1371	1021	1811	1664	1844	285	1661	1477	533
N401C	1163	1094		11951	10181		231	112	192	2381	2133	1906
NAOID	1665		1214	2801	1921	1391	1204	3391	4191	12861	1051	970
N4010	26121		2	8361	1864	9371	142		131	34721	21771	3671
N402	7375	5701		3301	29131	30421	2908	3283	31071	135841	11897	10456
พนก3	46731	35671		10371	1196	1756	106931	8113	17491	164031	12647	11722
l)()t/N	9083	5904	56081	16009	11571	10666	34881	3227	192011	18580	138881	15184
N405	10809	7603	5885	0949	12155	53581	111	1001	1371	17380	13284	11380
90ħN	64191	51911	45731	58261	6039	5873]	75931	7227	6187	198381	184521	16633
N407	19201		17992	26881	12542	2722	12261	918	1312]	10662	6222	6701
N408	481	3961		3464	31771	29141	1844	3961	1692	4393	39691	3737
พนก9	1711	14701	14891	2801	2171	252	1644	1004	572	2440	2087	2313
N463	281	221	211	23	142	111	1/	12	13	581	184	7.5
N712	-	-	-	-	_	-		- •	-	_		
Total Cost	49925	36783	32928	321461	28325	29324	66666	26806	192092	112070	91914	88328

Infisted Actual PGS Move Percentages, By Detailing Branch

Fiscal Year Fiscal Year Fiscal Year COST COST COST COST Percent Percent Percent Percent Percent Moved Moved Moved Moved Moved 1.2 1.4 1.3 0.9 1.2 1.4 1.3 0.9 1.2 1.4 1.3 0.9 1.2 1.4 1.3 1.3 1.5 16.1 17.0 18.7 1 8.2 7.8 8.1 8.4 8.2 7.8 8.1 8.4 3.4 4.0 4.5 0.9 3.4 4.0 4.5 0.9 3.4 4.0 4.5 0.9 3.4 4.0 4.5 0.9 3.4 4.0 0.1 0.1 6.1 0.1 0.1 6.2 0.0	PCS Actual		 	 	E	tove type		•	1 : : :			scal Yea	
Fiscal Year Fy86 FY87 FY88 FY86 FY87 FY88 FY86 FY86 FY87 FY88 FY86 FY86 FY87 FY88 FY86 FY86 FY86 FY87 FY88 FY86 FY86 FY86 FY87 FY88 FY86 FY86 FY86 FY86 FY86 FY86 FY86	Lost Move Percentages	: : : :	erationa		52	tational			raining				
FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY87		h.	scal Yea		; - ; - ; ;	scal Yea	-		scal Yea	<u>_</u>			
COST COST COST COST COST COST Percent Percent Percent Percent Percent Moved Moved Moved Moved Moved 1.5 1.6 1.7 1.9 1. 1.2 1.4 1.3 0.9 0. 5.2 4.5 8.3 2.6 1. 14.8 15.5 13.1 10.3 10. 9.4 9.7 9.3 3.2 3. 9.4 9.7 9.3 3.2 3. 18.2 16.1 17.0 18.7 16. 12.9 14.1 13.9 18.1 21. 8.2 7.8 8.1 8.4 8. 3.4 4.0 4.5 0.9 0. 0.1 0.1 0.1 0.1 0. 1.0 1.1 1.7 0.0 0. 1.0 1.1 0.1 0.0 0. 1		1	FY87	FY88		1 787	1 Y88	786	· ~	1.788	FY86	FY87	FY88
Thing Th		1800	COST	1800		1803	1800	1803	0081	COST	C0S1	COST	C0S1
1.5		Percent	Percent	Percent	Percent	Percent	Percent.	Percent.	Percent.	Percent	Percent	Percent	Percent
0.31 0.61 0.41 0.41 0.41 0.31 1.21 1.21 1.41 1.31 0.01 0.01 0.01 0.01 0.01 0.01 0.0	Detailing Branch	†	i i i	1						; ; ;			
2.31 3.01 2.91 3.71 3. 1.21 1.41 1.31 0.91 0. 14.81 15.51 13.11 10.31 10. 14.81 15.51 13.11 10.31 10. 18.21 16.11 17.01 18.71 16. 21.71 20.71 17.91 20.11 19. 12.91 14.11 13.91 18.11 21. 1.01 1.11 1.71 10.81 11. 3.41 4.01 4.51 0.91 0. 1.00.11 0.11 0.11 0.11 0.	E PMAC	1.5	1.6	. 7	1.9	1.3	1.8	7.11	8.7	7.5	3.1	3.6	3.4
1.2 1.4 1.3 0.9	MANY	0.3		2.0	14.0	14.0	14.0	1.61	1.7.1	1.1	0.71	0.81	0.6
1.2 1.4 1.3 0.9 0.9 1.3 1.6 1.4 1.3 1.6 1.4 1.5 1.3 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6	N401C	2.3	3.	2.9	3.71	3.6	3.2	0.1	0.1	0.1	2.11	2.3	2.2
14.8 15.5 13.1 10.3 10. 9.4 9.7 9.3 3.2 3. 21.7 20.7 17.9 20.1 19. 12.9 14.1 13.9 18.1 21. 1.0 1.1 1.7 10.8 11. 3.4 4.0 4.5 0.9 0. 0.1 0.1 0.1 0.0 0.	NIO 1D	1.2	3.	1.3	0.9	0.71	0.5	1.4	1.3	1.6	1.1	1.1	1.1
9.41 9.71 9.31 3.21 3. 18.21 16.11 17.01 18.71 16. 21.71 20.71 17.91 20.11 19. 12.91 14.11 13.91 18.11 21. 8.21 7.81 8.11 8.41 8. 1.01 1.11 1.71 10.81 11. 3.41 4.01 4.51 0.91 0. 1.11 0.11 0.11 0.01 0.	N4010			8.3	2.6	1.8		0.11	0.0	0.0	3.1	2.4	6.2
18.2 16.1 17.0 18.7 16. 21.7 20.7 17.9 20.1 19. 12.9 14.1 13.9 18.1 21. 8.2 7.8 8.1 8.4 8. 1.0 1.1 1.7 10.8 11. 3.4 4.0 4.5 0.9 0. 6.1 0.1 0.1 0.	N402	14.8	15.5	13.1	10.3	10.31	! !		12.21		12.1	12.9	11.8
21.71 20.71 17.01 18.71 12.91 14.11 13.91 18.11 1.01 14.11 13.91 18.11 1.01 1.01 1.01 1.01 1.01 1.01 1.	:	9.4	9.7		3.21	3.41		·	30.31	29.71	14.61	13.8	13.3
8.21 7.80 71 17.91 20.11 12.91 14.11 13.91 18.11 1.01 1.11 1.71 10.81 3.41 4.01 4.51 0.91 0.11 0.11 0.11	•	•		17.0		16.81	!		12.01	15.41	16.61	15.11	17.2
8.21 7.81 8.11 8.41 1.01 1.01 1.01 1.01 1.01 1.01 1.01 1	:	;		17.9	20.11	19.71	18.31	14.0	0.4	0.51	15.5		12.9
3.41 h.01 h.51 0.91 0.11 0.11 0.11 0.11 0.01		-	_	13.9	18.11	21.31	20.01	25.31	26.9		17.71	20.1	18.8
3.4 4.0 4.5 0.9 0.9 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.0 0.1 0.0 0.0	N10 /		7.8	8.1	8.41	8.71	9.3	1.1	3.4	5.01	7.1	6.8	7.6
3.41 4.01 4.51 0.91 0 0.11 0.11 0.11 0	N408			1.7	10.8	11.21		1.5	1.5	1.0	3.91	4.31	4.2
0.11	60t/N		10.1	4.5	6.0	0.8	0.9	1.51	1.5	2.2	2.2	2.31	2.6
0.0			0.1	0.1	0.1	a. 1	0.1	0.0	0.0	0.0	0.1	0.11	0.1
	N712				0.0	0.0	0.0				0.0	0.0	0.0
10.001 10.001 10.001 10.001	Total Cost Percentage		100.00	100.0	100.01	100.00	100.001	100.01	100.001	100.01	100.01	100.01	100.01

Enifyled Actual PGS Moves, By Detailing Branch

IPCS Actual	 			Σ	Move Type					ï	scal Yea	
Moves	do	Operationa		RO 80	Rotational		 	raining		1	. ————————————————————————————————————	 i i i
	 L	Fiscal Year		-	real Year		-	seal Yea				
	FY86		1788	1 786	1 18/	FY88	1 786	1 787	1 788	FY86	FY87	FY88
	Total	Total Moves	Total Moves	Total Moves	Total Moves	Total Moves	Total Moves	fotal Moves	Total	Total	Total Moves	Total
Detailing Branch		+	+ 1 1 1 1 1	+	·			•	†		1	
E PMAC	11/11	1865	19451	(919)	3841	1245	2347	2652	2277	4644	4901	14927
MANY	1921	3661	1451	1961	1501	1141	1124	1713	3231	8371	1003	591
Nuoic	1378	13	1281	15001	10231	934	192	221	162	2602	2419	14422
N401D	853	747	1919	1762	1951	141	1254	3881	4631	16021	1330	1280
N4010	2781	1852	3216	8371	1664	1046	14.6	131	13 [36421	2364	4169
N402	11406	10201	8/111	3344	14462	3104	310/41	36241	34701	17854	17074	14985
N403	1962	•	6047	10531	1666	9391	121301	99301	10184	21148	17836	17170
17017N	13596	12721	10751	6142	16484	56161	3785	35561	10244	23523	21126	20757
N405	15507	12867	11368	65131	16294	18545	148	1971	202	22168	18672	17028
904N	1926	92	88381	19685	18709	19264	148 06	88941	7712	24714	24193	22506
N407	51661	40501	37611	27031	2480	11412	1/9/1	13181	1784	93361	7848	8292
N ¹ ,08	663	678	17001	3480	3192	12962	1894	5461	3781	4711	19144	4327
N409	1779	19651	17171	2801	217	1252	10511	1904	5891	25091	22191	2558
1N463	1,682	25.91	19531	1228	3111	2141	1/	12	131	27231	2814	2180
N712		- 1	- +	-		-			1	-		- 1
Total	74919		610951	32824	289211	100662	340611	32044	31857]	1418041	128216	1228521
					1 1 1 1 1 1	1 1 1 1 1 1		1 1 1 1 1	ŀ	1 1 1 1	į	

Entisted Actual PCS Move Percentages. By Detailing Branch

Fiscal Year Fiscal Year Fiscal Year Forcent Percent Percent Forcent Percent Percent Forcent Percent Percent Forcent Forcent Percent Forcent Forc	PCS Actual				ž	tove Type	c					scal Yea	ır
FY86 FY87 FY88 FY86 FY86 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY	otal Fove ercentages	do	erationa		11111111111111111111111111111111111111	Rotational	; <) — - 	raining	. —		 	; ; ;
FY86 FY87 FY88 FY86 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY87 FY88 FY86 FY86 FY86 FY87 FY88 FY86 FY		<u> </u>	<u> </u> >		-	racal Yea			seal Year				
Fercent Ferc		FY86	FY87 [1788	1.887	1787	FY88	1 180	1 7871	1 488	1 1 1 1 1	FY87	FY88
Hoved Moved		TOTAL	TOTAL	10101	10101	10101	10101	10101	10101	10101	101AL	101AL	10171
1 ing 2.0 2.8 3.2 1.9 1.8 2.0 2.1 3.7 2.8 5.3 2.5 1.9 1.1 1.1 1.0		Percent	Percent	Percent	Percent Moved	Percent	Percent	Percent Moved	Percent	Percent Noved	Percent Moved	ercent Percent Moved Moved	Percent
2.01 2.81 3.21 1.91 1.81 1.81 2.01 2.11 3.71 3.71 2.81 5.31 2.51 10.21 10.41 10.21 11.11 1.11 1.11 10.91 10.21 11.11 10.91 11.11 11.	etailing	1		• — ~ •		. — — - ! ! !		+ ! ! !		 		1	
1.81 2.01 2.11 3.71 3.71 3.71 10.91	PMAC	2.01	•	~	1.9.1	1.3	1.8	6.9	8.3	7.1	3.1	3.8	3.6
1.8 2.0 2.1 3.7 1.1 0.9 1.1 1.1 0.9 1.1 1.1 0.9 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	NA Y	0.21			0.41	14.0	11.0	1.5	1.61	1.0	0.61	0.8	O.
3.71 2.81 5.31 2.51 15.21 15.61 13.81 10.21 1 10.61 10.31 9.91 3.21 18.11 18.91 17.51 18.71 1 13.11 13.71 14.51 18.01 2 6.91 6.01 6.21 8.21 6.91 6.01 6.21 8.21 1 2.41 2.41 2.81 0.91 3.21 3.71 3.21 1.01	401C	1.8.		1 (c. 1 1 1	3.71	5.	3.1	0.1	0.11	0.1	1.8	1.9	~
15.2 15.6 13.8 10.2 1 10.6 10.3 9.9 3.2 1 20.7 19.1 18.6 19.8 1 13.1 13.7 14.5 18.0 2 6.9 6.0 6.2 8.2 6.9 1 2.4 2.4 2.8 0.9 1.0 1 3.2 3.7 3.2 1.0	1,010	1.1	1.1		16.0	0.7	0.5	1.3	1.2.1	1.51	1.1	1.0	-
10.61 10.31 9.91 3.21 18.61 10.21 1 18.61 10.21 1 18.91 17.51 18.71 1 18.61 19.81 1 13.71 14.51 18.01 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1010	3.71	2.8		2.51	1.7.1		0,11	0.0	0.0		_	
18.11 18.91 17.51 18.71 1 20.71 19.11 18.61 19.81 1 13.11 13.71 14.51 18.01 2 6.91 6.01 6.21 8.21 0.91 2.41 2.41 2.81 0.91 1.01 3.21 3.71 3.21 1.01	t02	15.21	15.6		10.21	10.2	10.4	9.11	11.31	10.9		-	
18.1 18.9 17.5 18.7 20.7 19.1 18.6 19.8 13.1 13.7 14.5 18.0 6.9 6.0 6.2 8.2 0.9 1.0 1.6 10.6 2.4 2.4 2.8 0.9 3.2 3.7 3.2 1.0	403	10.6	10.3	6	3.21	3.5		35.6	31.0	32.0		13.9	14.0
13.1 13.7 14.5 18.0 6.9 6.0 6.2 8.2 0.9 1.0 1.6 10.6 2.4 2.4 2.8 0.9 3.2 3.7 3.2 1.0	101	18.1	18.9		18.71	16.8	18.8		11.1	13.		16.5	16.9
6.91 6.01 6.21 8.21 0.91 2.41 2.41 2.81 0.91 1.01 3.21 3.71 3.21 1.01	405	20.7	19.1		19.81	19.51	! !	14.0	0.51	0.61		_	13.
6.9 6.0 6.2 8.2 0.9 1.0 1.6 10.6 1 2.4 2.4 2.8 0.9 3.2 3.7 3.2 1.0	1,06	13.11	13.71	11-	18.01	21.0		26.51	27.81	24.2	_	18.9	18
2.4 2.4 2.8 0.9 3.2 3.7 3.2 1.0	107	6.9	6.0	6.21	8.21	8.6	!	16.3	4.1	5.6	6.6	6.1	ė
3.21 3.71 3.21 1.01	108	0.9	1.0	1.6	10.6	11.0	9.8	1. / 1	1.71	1.2	3.3	3.4	3.
3.21 3.71 3.21	604	2.41	5.4	2	16.0	0.8	0.8	1.31	1.31	1.81	1.8]	1.7	۲.
	1163	3.21	3.7	3.	1.0	-	0.7	0.0	0.0	0.0	1.91	2.2	-
Total	712	-	_		0.0	0.0	0.0			• [0.0	0.0	0.0
ntage 100.01 100.01 100.01	Total Percentage	100.01	100'	100.01	100.001	100.01	100.01	100.01	100.01	100.0	100.0	100.0	100.0

Infisted Actual PCS Moves, By Month of Detachment

PCS Actual!				Σ	Move Type					ī	scal Yea	L
CONT. MOVES.	! !	Operationa	-	52 111111111111	Sotal ional			bujujej	·			
		Fiscal Yea			KOX TEDST		: - : - : -	iscal Yea				
	FY86	FY87	1788	1.486	1 7871	1 488	1 786	1 787	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	FY86	FY87	FY88
	Cost	Cost	Cost Moves	Cost Hoves	Gost Moves	Cost	Cost. Moves	Cost	Cost	Cost	Cost	Cost
Month of Detachment	 	• — — ·	+	+ : : : : : :	+	+	+ — — - ; ; ; ; ; ;	; — — - ; ; ;	† — — - ! ! !	+ — — - !	+ — — ·	! ! ! !
100	5516	3410	11/1/1/1	3 70%	23.14.	30201	27115	19701	2679	11995	1694	10440
NOV I	3443	271	28781	2557	2431	23811	27861	2338	12121	8786	7484	1769
DEC	4405	3641	20001	3094	78251	19822	2168	28371	16492	12996	93031	6885
JAN	13061	300	17574	18192 18192	16522	27231	16415	1268	15551	9128	6527	9035
FEB	3766	29581	26101	12622	2338[17202	14602	23891	3008	8153	76851	£t199
MAR	4054	337	3	11522	16486	18442	24381	18721	2448	87191	7592	8300
APR	4029	262	-	24531	16422	12902	19792	56301	1857	90571	18081	5500
MAY	4380	327	13571	27801	19772	21931	17763	3028	2527	97371	14706	6077
NOC	4375	37961	15091	14916	26.751	10155	2813]	1862	1871	99521	8333	5590
JUL	35891	313	16231	14662	25431	24511	2172	26611	2370	83151	83361	11/19
AUG	3724	1922	2742	21231	17771	14045	27571	16091	22971	8604	53081	7543
SFP	4368	26381	37211	2895	106/1	3074	14692	2342	2105	1266	6770	8900
Total Cost	49925	36783	32928	32146	28325	29324	00000	26806	97092	1120701	91914	88328

Infisted Actual PCS Move Percentages. By Month of Detachment

PCS Actual			H 	ž.	Mave Type					_	scal Yea	
Cost nove Percentages	;	Operationa		80	Rotational			raining	; ; ; ;	· — –	1 — ~ 1 1 1 1 1	; ; ; ; ;
	i	Fiscal Yea		-	Liscal Yea		_	scal Yea				
	1 786	FY87	FY88	I VRG	1.487	I YAR	1 9841	1 787	1 488	FY86	FY87	FY88
	COST	COST	1 1800	C0S1	1 1500	0081	COST	1500	C0ST	COST	COST	C0S1
	Percent Moved	Percent Percent Moved Moved	Percent	Percent	Percent!	Percent	Percent.	Percent	Percent	Percent	Percent	Percent
Month of Detachment		; ; ; ;										
100	- o ·	9.3	14.41	11.5	80	10.3	9.31	7.3	10.3	10.7	8.4	11.8
NOV	6.9	7.4	8.7	8.01	B.61	8.1	18.0	8. / 1	6.6	7.81	9.11	7.9
DFC	8.8	9.	6.11	9.6	10.01	7.61	1.2.7	10.6	10.21	8.61	-	7.8
JAN	8.61	8.21	14.41	8.31	8.01	9.31	1.21	11.71	6.01	8.11	7.11	10.2
FEB	7.51	8	16.7	7.1	8.3	16.9	10.7	8.91	7.7	7.31	8.41	7.5
MAR	8.1	12.6	_	10.7	8.31	8,3	8.1	7.01	4.6	7.8	8.3	9.4
APR	8.1	8.01	4.81	7.6	16.7	7.01	8.61	9.8		8.11	8.5	6.2
MAY	8.8	8.91	11.4	8.61	8.0		19.8	11.3		8.71	9.9	6.9
JUN	8.8	10.31	4.61	8.61	14.6	16.7	9.41	6.91	7.2	8.91	9.11	6.3
Jul	1.21	8.51	16.11	1.91	9.01	8.41	1.21	6.6	9.11	7.41	1	7.3
AUG	7.5	5.21	8.3	6.61	6.3	8.5	9.21	6.01	8.8	7.7	5.8	8.5
SFP	8.7	7.21	11.31	9.01	6.31	10.51	9.01	8.71	8.1	8.91	7.41	10.1
Total Cost Percentage	100.00	100.01	100.001	100.001	100.00	100.01	100.001	100.01	100.0	100.01	100.01	100.0

Infisted Actual PGS Moves. By Month of Datachment

PCS Actual) 	! ! ! !	 	Σ,	Mave Type				· — ·	. <u>.</u>	iscal Yea	
Moves	d _O	Operat Iona		1	otational			Iraining	+		 	
	•	Fiscal Yea		1 1 1 1	iseal Yea		- - - - -	scal Yea	1			
	1 98AJ	1 787	FY38	1 786	1.881	1 488	1.786	1 7871	1 488	1 786	FY87	FY88
	Total Moves	Total Moves	Total	Total Moves	Total Moves	Total Moves	Total Moves	lotal	fotal Moves	Total Moves	Total Moves	Total
Month of Detachment	• ! ! !			· · · · · ·		·	·	·		+	• ! ! !	1 } ! !
1001	7888	13565	1532	3749	23761	3055	3085	2465	3126	14722	10796	13713
NON	12625	108401	19105	25871	16642	2431	1085	12117	19902	109641	100811	9573
1060	19249	7114	174811	18818	18787	22831	2521	3382	30801	12080	133691	9770
NAU	63621	54	73431	27481	12022	2766	17042	1576	19451	115171	93291	12054
1668	55711	5634	10505	23/11	23511	16502	10682	27531	23681	103321	107381	1146
MAR	6057	63071	14039	2312	2434	14642	2721	22481	2991	110901	109891	11989
IAPR	59501	51601	37391	148 52	12622	21141	29301	31431	22981	11414	105951	8151
IMAY	63091	58161	30961	7840	28411	101166	29251	35451	30941	120741	122021	8430
NUC	6560	19029	31631	28121	27321	2774	32221	23171	23461	12594	112551	7783
Jul	5671]	5714	3/401	16652	2511	2518[25.151	31021	2965	108451	113931	8926
AUG	60271	4154	52731	21821	1821	2551	31421	20281	29071	113511	8003	10731
SFP	19089	106811	65191	17562	1833	3115	3058	27431	26711	12821	199116	12305
Total	74919	67251	61095	32824	28921	100662	34061	32044	31857	1418041	1282151	122852

Indisted Actual PCS Move Percentages, 8y Month of Petachment

PCS Actual		: : : : : :	1 } } \$ \$ \$ \$ \$ \$	1 <u>&</u> 1 1 1 1	Move Type				+		iscal Year	
Percentages	j ₀	Operationa		122 1321	Rotational			anining.			— -	 } ! !
	l 	Fiscal Year			407 Juni	-	-	reral Yea				
	FY86		FYAR	1.786	1 787	1 488	1 786	1 787	1 8371	rya6	FY87	FYAB
	101AL	\ \	10101	10101	10101	10101	10101	10141	10141	TOTAL	10141	1014
	Percent Perce		nt Percent	Percent	Percent Percent Moved	Percent Moved	Percent Percent Fercent Moved Moved		Percent.	Percent Moved	Porcent Percent Percent Moved Moved	Percent
Month of Detachment												
00.1	10.5	8.9	12.3	11.11	3.7	10.21	9.11	7.7	9.8	10.4	8.4	11.2
NON	7.11	7.21	8.31	16.7	8.61	8.11	9.11	8.6	6.51	7.7	16.7	7.8
Drc	8.6	10.	1 - 7	9.5			1, 1,	10.61	9.71	8.5	10.4	7.9
NAU	8.51	8.11	12.01	8.11			11./	16.4	6.1	8.1	7.31	9.8
FEB	7.41	8.4	. s.		8.1	6.9		8.61	1.4	7.3	8.4	7.7
MAR	8.1	9.4	10.6						9.4	7.8]		9.8
APR	7.91	7	6.1				8.61		1.21	8.01		6.6
MAY	8.4	80	5.11	8.71			8.61	11.1	9.71			6.9
NOC	8.8	9.21	5.21				9.5	7.21	1.14	8.91	8.8	6.3
Jul	7.6	3	5.61	16.7				9.71	9.31	7.61	8.91	7.31
AUG	8.01	9	8.61		6.31	8.51	9.21	6.31	9.11	8.01	6.21	8.7
SEP	9.1	7.31	10.71	9,01	6.31	10.4	9.01	8.61	8.41	9.01	7.41	10.01
Total Percentage	100.0	100.	100.001	100.01	100.001	100.01	100.01	100.01	100.01	100.01	100.01	100.01

APPENDIX B Part II

FY89, 90, and 91 Forecasted Enlisted ORT Moves Distributed to Months of Detachment and by Detailing Branches (Number of Moves and Percent Distributions)*

^{*}Includes separate tables for cost moves and for total moves.

Inlisted PCS Move forecasts Using 88 Rates. By Detailing Branch

PCS Cost	! ! !	; ; ; ; ; ;	 	r 至 l l t t	Move Type	 				for	ccast Yea	
Forecasts	do	Operationa)	Rotational		; — ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;	rainina	+ — - 1 1 1		· — -	
	For	Forecast Yea	l le	10 -	0100001 70		~ O _	arecast Yea				
	FY89	1 1490	401 401	1 480	1 1002.1	1491	1 789	1 0641	1 491	1 Y 8 9	FY90	FY91
	Cost	Cost Moves	Cost Moves	Cost	Cost. Hoves	Cost	Cost. Moves	COST	Cost Moves	Cost Moves	Cost Moves	Cost
Detailing Branch		· · · · · · · ·	+		+ — — - 1 1 1 1 1 1			* * * * * * * * * * * * *	+ ! ! ! !	• — — — — — — — — — — — — — — — — — — —	5 1 1 1 1	
(PMAC	578	1065	1965	1804	1585	1956	12402	2036	20381	3128	3158]	31901
WANY	1591	1341	138		1411	1181	1982	1462	300	525	1245	556
Nuo 1C	907	6	1086	886	1886	11146	192	112	192	18191	1918	1969
N401D	399	1414	1824	1351	101/1	141	118	430	1113	9521	1186	1013
N4010	26051	7.2	``			1276	131	13	141	3513	3681	3836
Nutu2	4122	13331	10811	111262	1001	31731	3170	32311	32901	102231	10626	10943
N403	29371	30	32661	901	686	0.85	17911	80521	82401	116291	120561	12490
Niou	5387	5645		14484	14655	5846		41921	19424	14847	15431	16061
NAOS	56531	66		51141	16484	55771	1641	1411	10:01	109101	11423	11910
90tN	1405	1615	4828	5682	19265	61271	17969	6441	6580	163531	16981	17535
10t/N	2561	92	28091	26111	27371	2825	19621	13371	13781	18949	6762	7013
N408	5321	26	1683	28191	12462	30521	2701	2111	281	36211	3779	3921
N409	14521	25	10951	101/2	1868	262	1//5	5911	6111	16922	2344	2433
N463	161	161	102	381	391	Tota	13.	131	13.	101	127	73
N712				- 1	- 1	- 1			+			
Total Cost Moves	31686	33172	34712	282191	190562	306291	142492	27079	140916	863291	89757	144626

Enlisted PCS Move forecast Percentages Using 88 Pates. By Detailling Branch

PCS Cost				Ξ	00.51 000	•			_ •	-	ecast Yr	78.
Move	<u> </u>	Operationa		F0	Fotational			bululei	+ — -	! ! ! !	;	
Sape In Sold a	<u>!</u>	forecast Ye	10.		nacenati Yen	7 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	ī .	forecast Yea				
	FY89 FY90	FY90	1671	1 789	0074	FY91	1 789	0641	10/1	FY89	FY90	FY91
	Percent Percen Cost Cost	Percent Cost Moves	Percent Cost Moves	Percent. Cost. Moves	Cost Mayes	Percent Cost Moves		Fercent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cast Moves	Percent Cost Moves
Detailing Branch	·	t	1				• ! ! ! !			+ i i i i i	1	! ! ! !
FPMAC	1.8	1.8	1.7		<u> </u>	1.8	7.7	7.5	7.44	3.6	3.5	3.4
MANY	t	!	0.4	[1, 0]	4.0	14.0	-	-	1.1	0.6	0.6	0.0
:	2.9	~	2.8	7.11	1.2.	3.1	0.11	0.1	0.1	2.11	2.1	2.1
Nuoid	1.3	1.21	1.2.1	0.5	5.0		1.6	19.	19.1	1.1	1.1	
N4010	8.21	8.21	8.2	3.21	3.2	3.2	0.0	0.0	0.11	4.1	4.1	- -
N402	13.01	13.1	12.91	10.41	10.4				11.9	11.8	11.8	11.8
	9.3	9.21	9.4	_	3.2	3.2		29.71	29.8	13.51	13.4	13.4
NIOIS	17.01	17.01	17.21	19.01	19.01		15.51	15.51		17.21	17.2	17.
N405	17.8	17.8	17.8	18.11	18.21	18.2	14.0	0.51		12.6	12.7	12.8
N406	13.9	13.91	13.91	20.1	20.11	20.01	23.71	23.8	23.	18.9	18.9	18.9
N407	8.1	8.1	8.1	9.3	9.3	9.2	16.4	16.4	5.01	7.5	7.5	7.5
80ħN	1.7	1.7	1.7.1	10.01	10.01	10.01	10.6	1.0		4.2	4.2	=
60ħN	19.4	=	4.5	0.91	6.0	16.0	2.2	2.2	~	2.6	2.6	2.6
N463	0.1	0.1	0.1	0.1	1 1	0.1	0.1	0.0	0.0	0.11	0.1	0.
N712				0.0	0.0	0.0		1		0.0	0.0	0.0
Total Cost	100	0001	100.001	000		901		901	001	10001	001	001

fulisted PCS Move forecasts Using 88 Rates. By Detailing Branch

PCS Total				Σ	Move Type					for	orecast Yea	ar
Move	do	Operational		1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Rotational	1 1	1 - :	raining	+	— — —		
	For	Forecast Yea		101	Orecast Yea	10.		oregast Yea				
	FY89	FY90 1	1 1071	1.489	1 (10)	1 1641	1 789	1 0641	1 791	FY89	FY90	FY91
	Total	Total	Total	Total	Hotal	Total Moves	Total Moves	Total Moves	fotal Moves	Total Moves	Total	Total
Detailing Branch	•	+ 	+ ! ! !		+ — — — — — — — — — — — — — — — — — — —		 	· · · · · · · · · · · · · · · · · · · ·	+	+	1	
E PMAC	2005	2055	111/02	1525	1044	1976	2373	2364	2368	14064	102611	5018
MANY	1501	1961	161			1811	324	334	341	1485	603	029
Nito 10	12331	12931	1330	1168	1866	1096	166	301	162	21531	2261	2328
N4010	658	1089	1869	1/21	1071	1441	46.1	1474	1681	12561	1297	1331
N4010	30961	!	3358	1608	1116	1976	1:1	131	141	1800t	4185	1484
N402	81351	8509	19//8	14862	3124	32361	16448	36101	36791	146691	15244	15691
N403	5871	6105	11449	1416	1136	1766	197.501	105891	10824	17062	17645	18272
N/O/I	10397	10831	113991	16145	11995	5916	4511	16654	165911	203281	21092	21975
N405	11056	115091	11953	52.121	12946	5683	1802	21015	212	16475	17181	17848
90tN	86181	19168	12986	5763	10109	6216	14087	8008	8200	221851	22992	23778
Nto7	3632	3801	39591	19892	18976	2852	1766	1820	18701	8034	8383	8681
N408	1266	10221	16501	11186	10/62	3081	383	3901	395	4221	4382	4535
904N	1674	1733	18081	1042	1242	262	1164	1609	628	25081	2593	2692
N463	1957	2012	2068	1606	1913	2231		131	131	21791	2241	2304
N712							+ · 		· · · · · · · · · · · · · · · · · · ·			
Total	59474	61912	64458	28/80	30004	31240	32304	33064	33724	120567	125070	129422

Enlisted PGS Move forecast Percentages Using 88 Rates. By Detailing Branch

				=								
Move	! !	Operationa		- SE	Rotational			raining	1			; ; ; ; ;
rereentages	! ! !	Forecast Ye	10	101	Foregast (ea	36	101	Forecast Year	! !			
			1701	1 7871	100.4	1 491		(Oo \	1.70.1	FY89	FY90	FY91
	Percent Total Moves	Percent Total Moves	Percent Intal Moves		Percent Total Moves	Percent Total Moves	Percent Total Hoves	Percent Percent Total Total Hoves Hoves	Perc Tot Mov	Percent Total Moves	Percent Total Moves	Percent Total Moves
ing	; ; ; ;		+ 1 1 1 1 1							+	+	
FPMAC		3.3	3.2	- 3	-8.1	1.8	1.3	7.1	7.0	4.1	4.01	3.9
MANY	0.31	0.31	0.21	14.0	14.0	0.4	1.0.	1.0.1	1.0.1	0.51	0.51	0
N401C	2.1	2.1	2.1	3.11	3.11	3.11	11.0	0,1		1.8	1.8	-
N4010		1.1	1.1	16.0	15.0	14.0		14.1			1.01	-
N4010	5.21	5.21	5.2	3.11	3.11	3.11	10.0) . 			3.3	3.4
N102	13.71	13.71	_	10.4	19.01	10.41		10.91	10.91	12.21	12.21	12.1
N/103	9.6	16.6		3.21	3.21	3.21	31.8					14.1
NiOth	17.5	17.5		18.81	18.81	18.91			13	16.91		17.0
N405	18.6	18.6	18.	18.11	18.1	18.21						13.8
N406		14.5	14.51	20.01	20.01	19.91	24.21	24.2	24.			18.4
N407	6.1	6.1	6.11	9.21	9.21	9.11		5.	5.5		6.71	6.7
N/108	1.71	1.7		9.91	16.6	16.6			l !			3.5
NIO9	2.8	2.8	2.8	0.81	18.5	0.81		1.8	1.91	٠.	2.1	۲.
N/63	3.31	3.21	3.2	0.71	0.71	0.71		0.0		1.8	1.81	æ. -
N712			_	0.0	10,0	0.0	-	- 4		0.0	0.0	0.0
Total Percentage	100.01	100	100.001	100.001	100.001	100.01	100.01	100.001	100.0	100.01	100.01	100.0

Inlisted PCS Nove forecasts Using 88 Rates. By Month of Detachment

PCS Cost				Σ	Move Type					For	Forecast Year	2.6
Forecasts	10	Operational			Rotational			raining	+	—		1 1 5 1 1
	101	Forecast Year	ar l	10-	orecast Ye	315	101	ecast Yea	200			
	FY89	1 1490	1 1071	1 480	1.490	1 491	1 789 1	1 0671	1 1 1 1	FY89	1 0641	1791
	Cost	Cost	Cost	Cost	Cost Moves	Cost Moves	Cost Hover	Cost	Cost	Cost	Cost Moves	Cost
Month of Detachment	,			· — — -		• — — - ! ! !	· — — -		+ — — ·	• — — • • • • • •	+	† † 1 † † †
100	3768	3842	18204	2819	28931	3040	19686	11046	2480	9013	9136	9542
NON	2455		56601	234m	24.731	25271	11815	1422	22.75	12169	19121	7461
DEC	12092	11.5	28831	11942	l l l	28091	17846	18644	25671		19597	8259
NAU	3294	3441	36141	23961	1939	12292	107 (11	18/31	16301	12601	1544	7865
FFB	54.79	992	, C.,	11015	Tooca	22821	20831	10115	16515	14999	14869	7180
MAR	29151	30.	32071	11.666	l	2421	21631	12122	22521	7301	76111	7879
APR	12612	i		2105	18022	23011	22121	11622	23431	65101	6089	7063
МАҮ	2268	14042	25011	2000	75381	26421	19495	2631	2674	72331	75731	7817
NU (2477		~	23971		19092	1/900	2129	16512	69411	7244	7498
JUL	2176		23931	73661	10942	12992	14282	5409	181112	19989	7161	7403
AUG	22261	2316]	24351	2019]	2108	21861	21061	2189	2208	63511	6613	6829
SEP	2833	19662	31051	24/11	1242	26321	23081	23651	160112	76131	79031	8146
Total Cost	31686	33172	34712	28219	295061	306291	26424	27079	2 7604	86329	89757	111626
					1111111		• • • • • • • •	1 1 1 1		1111111		

Enlisted PCS Move forecast Percentages Using 88 Rates. By Bonth of Detachment

PCS Cost	1 1 1 1 1			Σ	Move Type					for	forecast Yea	ar
Move Forecast	! ! !				Rotational		_	raining	+	 	: — : : : : : :	
rercentages	<u> </u>	cast	Year	104	forecast Yea	72.		forecast Year	1 1 1			
	FY89	FY90	1 1041	1.789	1 0071	1.791	1 489	1 0641	2	FY89	FY90	FY91
	Percent Cost Moves	Percent Percent Cost Cost Moves Moves	Percent Cost. Moves	Percent Cost Hoves	Percent Cost Moves	Percent Cost Moves	Percent Cost Hoyes	POUE	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves	Percent Cost Moves
Month of Detachment	1	1 1 1 1 1		t t t t t t			+ — — - ! ! ! !			+	1) ; ; ;)
001	11.9	11.6	19.11	10.01	9.8	9.9	9.2	8.9	9.0	10.4	10.2	10.3
NOV	7.7	7.	1.7	8.3	14.8	8.21	8.31	8.3	8.2	8.11	8.1	8.0
DEC	8.2	8	8.31	9.11	9.24	9.21	9.21	9.21	9.3	8.8	8.9	8.9
NAU	10.4	10.4	01	8.5	19.8	8.61	5.91	5.81	5.9	8.4	8.4	8.5
reb	7.8	7.	,	7.11	7.51	7.51	16.1	7.8	7.8	7.7	7.7	7.1
MAR	9.2	9.2	9.21	16.7	16.1	16.7	8.21		æ	8.51	8.5	8.5
APR	6.9	6.9	7	14.7	15.7	7.	8.4	8.51	æ	7.5	7.6	7.6
HAY YAM	7.2	7.2	7.2	8.61	19.8	8.61	9.6	9.71	9.71	8.41	8.4	8.4
JUN	7.8	7.	7	8.51	8,51	8.51	7.81	7.91	7.8	8.01	8.1	8. 1
	6.9	6.9	6.9	8.11	8.31	8.41	8.8	8.91	8.9	8.01	8.0	8.0
	7.01	7.0	10.7	1.2.1	11.7	7.11	8.01	8.15	8.01	7.41	7.4	7.3
SFP	8.9	9.0	8.91	8.8	8.61	8.61	8.71	8.71	8.71	8.8	8.8	8.8
Total Cost Percentage	100.001	100	100.001	100.001	100.001	100.001	100.001	100.001	100.001	100.001	100.0	100.0

Inlisted PCS Move forecasts Using 88 Rates, By Mouth of Detachment

PCS lotal				· 荃	Move Type					101	orecast Yea	76
Forecasts	0per	Operational	-	1 C Z	Rotational		; f ! ! !	Laining	+	 		! ! ! !
	101	Forecast Yea		10+	orecast Yea	l l	101	orecast Yea				
	FY89	FY90	F 1671	1 YA9	LYON	Γ γ91	1.489	1 0641	1 1 1 1	1 Y89	r 1	FY91
	Total	Total	Total	Total Moves	lotal Moves	Total	Fotal	Total Moves	Total Moves	Total	Total	Total
Month of Detachment	; ; ;	!	• • • • • • • • • • •	+ — — - t i i i i	+	+ — — - 1 1 1 1 1 1 1 1	· — — -	1	+	+ — — - ! !	+	1 1 1 1 1 1 1
100	6374	0959	68491	28631	29401	3084	2914	2890	2987	12150	12390	12921
NOV	4477	19494	19484	2388]	2524	25781	2613	2702	27311	9478	98721	10155
DEC	5104	! !	19865	2604	27631	28541	18000	17662	3084	10636	121111	11524
JAN	19495	5888	61771	14446	18198	12192	1011	19561	10202	10037	10416	10870
FEB]	4737	_	5186	21371	22431	23201	24811	2527	15755	93551	9723	10081
MAR	5574	5798	12409	22731	2391	24801	19292	2684	27361	10474	10873	11257
APR	(301)	106414	1,6821	21611	12922	23601	27361	2827	2881	9197	9578	9923
MAY	19461	15454	4721	24/4	25941	16692	30971	3187	32521	19166	10327	10672
JUN	4582	14624	4983	2453	2554	2	25911	2992	19692	19296	10010	103/4
JUL	4298	12644	16594	2413	16042	~	28761	29711	3027	9587	99721	10299
AUG	4591	11739	4925	5902	21551	2234	26481	2742	27691	9304	9635	1266
SEP	54431	5651	5801	25151	25881	26801	28481	12262	12962	108061	11162	11449
Total Moves	142465	61912	64458	28789	30094	31240	32304	33064	33724	1205671	125070	129422

Enlisted 2005 Move Torocast Percentages Using 88 Rates.

PCS Total	! ! !	, { } } } !	1 1 1 1 1 1	E	Move Type		 			101	orecast Year	
Forecast	; ; ;	Operational		Ro	Rotational			Laining	·		· —-	
		forecast Year	ar	ē	DEPOSE YEAR			Torocast Year	1			
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 0641	1641	1 (80 1	00'+		1 683 1	1 0641	1641	1 789	L 064J	f Y 9 1
	Percent Total Moves	1 = - 8	Percent Intat Moves	Percent fotat Moves 1	Percent Percent Intal Total Hoves Moves		Fercent Total Moves	Percent Intal Moves	Percent	Percent Intal Moves	Percent Total Moves	Percent Total Moves
Month of Detachment	1		•	1 1 1 1 1	t t t 1 1	; ; ; ;	: : : : :	·	+ — — ·			1
:	10.7	10.6	10.6	0.0	٦.8.	0.0	10.6	8.71	8.91	10.1	6.6	10.0
NOV	7.5	7.51	12.7	8	3.4	8.8		8.21	8.11	7.91	16.7	7.8
Drc	8.6	æ		9.01	9.71	9.11	9.11	9.11	9.11	8.8	8.9	8.9
	9.5	16.6	9.	8.51	1.c. 8	8.6	6.0	16.4	6.01	8.31	8.3	3.4
FFB	8.0	œ			'	. '	1.7.7	19.7	7.61	7.8	7.8	7.8
 	14.6	ó	9.	16.7	,		8. 1	8.11	8.11	8.7		8.7
APR	7.2	7.	7	7	7.51		3.8	9.5	8.51	7.6	7.7	7.7
	7.3	7.3	. '	8.61	8.61	8.61	9.6	9.6	9.6	8.21	8.3	8.2
JUN	7.7	7.		8.51	8.51	8.51	10.8 10.8	3.1	8.01	8.01	8.01	8.0
JUL.	7.2	7.31	1.21	8.41	8.3	8.4	8.9	9.01	9.01	8.01	8.01	8.0
AUG	7.7	7.	,	1.21	1.21	7.11	8.2	R.31	8.21	7.7	7.7	7.7
SFP	9.5	9.	9.01	8.71	8.61	8.61	8.8	8.8	8.8	9.01	8.91	8.8
Total Percentage	100.	,	100.01	100.01	100.001	100.01	100.00	100.0	100.01	100.01	100.01	100.0
		1	1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1			1 1 1 1 1 1 1				••••••	

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